

2023 Sustainability Report

Contents

About this Report 3

- Scope and Boundary of the Report 3
- Data Sources, Management, and External Assurance 4
- Release Date 4
- Contact Unit of the Report 5

Letter from the Chairman 6

Sustainable Performance in 2023 9



About OFCO 11

- Milestone Records of OFCO 12
- Value Chain of Screw and Nut Industry 13
- Participation of Association 14

1 ESG Management 15

- 1.1 Stakeholder Engagement 15
- 1.2 Analysis of Material Topics 19
- 1.3 Response to the Impact of Material Issues 22

2 Governance 25

- 2.1 Governance 25
- 2.2 Integrity Management 25
- 2.3 Compliance 37
- 2.4 Economic Performance 38
- 2.5 Risk Management 41

3 Product Quality Management

48

- 3.1 Product Quality and Safety 48
- 3.2 Customer Service 57
- 3.3 Innovation and Research & Development 62

4 Green Operations

65

- 4.1 Climate Change Risk Management 65
- 4.2 Energy Management 72
- 4.3 Greenhouse Gas Emissions 75
- 4.4 Waste Management 78
- 4.5 Water Resource Management 81

5 Social Inclusion

68

- 5.1 Employee Diversity and Inclusion 83
- 5.2 Talent Attraction and Retention 86
- 5.3 Talent Development and Educational Training 93
- 5.4 Occupational Safety and Health 95
- 5.5 Social Engagement and Public Welfare 106

Appendix

- 1 GRI Index Table 110
- 2 Climate-Related Information for TPEx Listed Companies 117
- 3 Greenhouse Gas Inventory and Verification Status 118
- 4 Subtailability Accounting Standard Index(SASB)-
 - Industrial Machinery & goods 119
- 5 Assurance item summary 121
- 6 Auditor's Limited Assurance Report 124



About this report

This report is 2023 sustainability report issued by OFCO Industrial Corporation (stock symbol 5011, hereinafter referred to as “OFCO” or “the Company”). The report follows the GRI Standards issued by the Global Reporting Initiative (GRI) and references the universal and topic-specific standards. Additionally, the report’s disclosures are aligned with the frameworks of domestic and international standard regulations, including the “Sustainable Development Best Practice Principles for TWSE/TPEX Listed Companies”, “Rules Governing the Preparation and Filing of Sustainability Reports by TPEX Listed Companies”, the United Nation (UN) Sustainable Development Goals (SDGs), and Task Force on Climate-related Financial Disclosures (TCFD) and the Sustainability Accounting Standards Board (SASB) industry standards and other domestic and foreign standards and regulations . By publishing this report, the Company aims to provide the public and stakeholders with an understanding of OFCO’s short-term, medium-term, and long-term strategic goals, investments, and achievements in promoting sustainable developments and make it serve as a vital channel for OFCO to disclose non-financial information.

Scope and Boundary of the Report

The report’s scope includes only OFCO and does not encompass its subsidiary companies, including TSG Transport Corp., TSG Environmental Technology Corp., Yung-Fu Co., LTD., TSG POWER Corp., and TSG Engineering Corp.

This report discloses OFCO’s performance data for the economic, environmental, and social aspects of 2023 (from January 1, 2023, to December 31, 2023). For information completeness and comparability, some performance data is traced back to information from the year 2021.

The economic data and financial information disclosed in this report are consistent with the data in the 2023 consolidated financial statements audited by the CPA. The scope of the consolidated financial statements includes OFCO, its wholly-owned subsidiaries, and other subsidiaries with substantial control.

Data Sources, Management, and External Assurance

The data and information used in this report are collected and provided by various responsible departments. They are then integrated, summarized, and subsequently edited by the Sustainability Report Task Force. After the initial draft is completed, it is submitted for review to Executives of each unit, the General Manager and the Chairman to ensure the authenticity and completeness of the content of the sustainability report. As of the completion of this report, no third-party assurance has been conducted.

All the data and information in this report are compiled and investigated by OFCO. For financial data, the report references financial statements that have been audited and certified by PwC Taiwan, while other relevant information in the sustainability report is subject to OFCO's internal periodic audits.

After the preparation of this report, PwC Taiwan was entrusted to perform independent limited assurance on the selected indicators per TWSAE 3000 "Assurance Engagement of Examinations or Audits of Non-historical Financial Information", thereby ensuring the quality of data disclosure through the external verification mechanism. The assurance report is included in the appendix of the report.

All the data and information in this report are compiled and investigated by OFCO. For financial data, the report references financial statements that have been audited and certified by PwC Taiwan, while other relevant information in the sustainability report is subject to OFCO's internal periodic audits.

Release Date

OFCO will issue a sustainability report annually and simultaneously disclose relevant information on the Company's official website in the "Stakeholder Section"

(Website: <https://www.ofco.com.tw/?q=tw/parties>).

Release Date: Published in August 2024

Next Release Date: Expected to be published in August 2025,.

The content of the current version is also simultaneously presented on Jiuyang's official website, providing multiple channels to reveal the specific results of Jiuyang's sustainable development.



Contact Unit of the Report

To express any opinions suggestions or questions about the contents of the Report, please contact us. Our contact information is as follows

Address : No. 299, Yulin Road, Qiaotou District, Kaohsiung City

Tel: (07)6125899 ext. 421

Email : mei-yu@ofco.com.tw

Contact person: Sustainability Report Task Force

Letter from the Chairman

In the second half of 2022, the world was faced with severe inflation and global geopolitical tensions. Since Q3 of 2022, many screw and nut manufacturers realized that customers have suspended orders and shipments due to a slowdown in inventory digestion, with inventory depletion taking over a year. In 2023, with a slowdown in global economic growth, numerous industries were impacted by high inventory levels and slow inventory depletion. As a result, the demand for turnbuckle fasteners has plummeted, affecting the entire industrial chain from upstream raw materials and wire rods to finished screws. The screw industry shifted from unprecedented prosperity in 2022 to what is described as "the worst year ever" in 2023. The rapid fluctuations in operations over these two consecutive years have caught most businesses off guard.

Looking back at 2023, the world has experienced many adverse impacts. Rising inflation and interest rates have significantly exceeded market expectations. Coupled with the ongoing war between Russia and Ukraine, the unsolved conflict in the Gaza Strip and the Red Sea crisis have increased geopolitical risks. The unfavorable global steel market conditions last year had a severe impact on the export-oriented domestic screw industry. According to statistics, the total export volume of domestic screw products diminished by 23.41% last year, and the average unit price of exports also dropped to USD 3.74 per kg. The Company also encountered the same problem as most of the industry players. Due to limited inventory depletion, the orders and shipments to customers shrank significantly until Season 4.

While pursuing sustainable operation and profitability, OFCO also values the Company's influence on three major aspects: environmental protection, social responsibility, and corporate governance. We also actively engage in communication with our customers, suppliers, employees, the media, and the community to maintain a good interactive relationship.



OFCO values the Board of Directors' performance in the Company's operations and governance. While enhancing the decision-making and oversight efficiency, they also strive to elevate the credibility and professionalism of corporate governance. Although the operating performance in 2023 was less than desired, it was the general trend among other firms in the same industry due to the overall economic downturn. Besides pursuing stable operations development, OFCO has spared no effort to promote corporate governance.

We value resources and energy conservation, upholding the spirit of discipline to realize sustainable development while complying with laws and regulations. The Company improves production processes and efficiency to ensure effective use of various energy resources such as water, electricity, and natural gas. Meanwhile, we have introduced the ISO 14064-1 GHG inventory system and obtained external certification in 2022. OFCO also formulated proactive management plans for energy-saving and carbon reduction purposes to contribute to sustainable environmental development.

OFCO considers employees as valuable assets and actively create a stable and comforting working environment. The Company has a comprehensive occupational safety and health management system, it also conducts regular employee physical examination activities and establishes a fair system of promotion, reward and punishment. Regarding to talents, OFCO recruits outstanding talents as well as implementing retention plans and policy of matching individuals with suitable roles. The Company offers thematic training courses of all functions, providing all specialist systems systematic trainings, enhancing the soft skills of employees and increasing the retention rate of qualified personnel. At every management level, training for each level is conducted according to its responsibilities requirements to ensure the practical implementation of sustainability spirits. The goal is to build OFCO into a competitive and sustainable organization collectively.




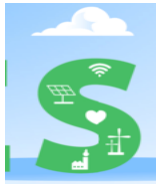

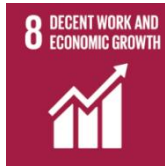

After the operation becomes profitable, we are committed to increasing employee rewards. In 2022, the salary of logistics employees was raised by 10%. Although the salary increase in 2023 did not apply to everyone, the top 25% of employees' salaries were raised by 3%-5% based on the departmental performance appraisal. Furthermore, we gradually increased the employee remuneration allocation rate from 1% to 1.5% and to 2% to share the Company's profits with employees. OFCO values supplier management and customer relations, forging a partnership of mutual trust and benefit while upholding business ethics. We also actively engage in public welfare activities, hoping to give back to society and foster social harmony.




OFCO integrates the spirit of ESG (Environmental, Social, and Governance) into the Company's serious, professional, and disciplined operation management concept. It establishes an experienced manager team and a solid framework of corporate governance norms and sets up the Audit Committee and the Remuneration Committee. Through the promotion by the management and the supervision of the Functional Committee, it safeguards the rights of shareholders and stakeholders, enhancing the Company's sustainable value. OFCO formed the "Sustainability Report Task Force" to drive company sustainability management. The Company focuses on issues from environmental, product, economy governance, and employee and social aspects, identifying material topics of ESG sustainability issues. Through inter-departmental cooperation and coordination, OFCO formulates ESG sustainability policies and compiles sustainability reports. These reports disclose OFCO's sustainability efforts and non-financial information to stakeholders, showcasing the outcomes of communication with stakeholders.

With the intensifying impact of extreme weather events due to climate change, governments worldwide are taking active measures to slow global warming. Taiwan has set the goal of achieving net-zero carbon emissions by 2050 through the "Climate Change Response Act". In 2022, OFCO introduced the TCFD disclosure framework, in 2023, we will refer to international standards such as TCFD and SASB to expand the scope of report preparation and obtain third-party verification, enhancing climate change governance by identifying and evaluating material risks and opportunities posed by climate change. OFCO profoundly believes in "Taking from the community, giving back to society". In addition to caring for underprivileged groups such as elders living alone and single-parent families in the vicinity of the Company and donates essential supplies. The Company also mobilizes companies and public nearby to organize blood donation events to help more lives in danger. In 2023, OFCO implemented several public welfare activities including donating to students from economically disadvantaged families and energy-saving drinking fountains to facilitate energy conservation and carbon reduction. Looking ahead, OFCO will be more active in promoting and implementing various sustainability action programs that align with the UN SDGs, practicing ESG sustainable development goals of the Company.

In the 10th Corporate Governance Evaluation in 2023, OFCO received recognition, ranking in the top 6% to 20% among TPEx listed companies. This represents a step forward from the previous year's evaluation results and serves as a fulfilling conclusion to OFCO's efforts and contributions to sustainable development in 2023.

Sustainable Performance in 2023

Aspect	Practicing the UN SDGs	The Company's Action & Annual Achievements
Environment 	<p>SDG12 Responsible Consumption and Production</p>  <p>SDG13 Climate Action</p> 	<ul style="list-style-type: none"> • Since the fourth quarter of 2021, the Company had updated machinery to create a 4.0 smart production line, aiming to enhance production efficiency • Promoted energy conservation in office and replaced energy-consuming lighting fixtures with LED energy-saving ones • Following internationally recognized ISO 9001/TAF and Product and Management Regulations, the Company obtained relevant certifications and implemented such management within the factory • Internally established and implemented a comprehensive self-inspection mechanism for production procedures to achieve the goal of stable product quality • Introduced TCFD to assess climate risks and opportunities and have incorporated climate change measures into the Company organizational strategies and planning
Social 	<p>SDG4 Quality Education</p>  <p>SDG8 Decent Work and Economic Growth</p>  <p>SDG17 Partnerships for the Goals</p> 	<ul style="list-style-type: none"> • Adhere to the principles outlined in International Bill of Human Rights such as “Universal Declaration of Human Rights”, “United Nations Guiding Principles on Business and Human Rights”, “United Nations Global Compact”, and “United Nations International Labour Organization”, the Company respect and uphold internationally recognized fundamental human rights • Regularly review the safety of the working environment and have completed the ISO 45001:2018 Occupational Safety and Health Management System certification • The Company provided comfortable and safe working environment for the employees. In 2023, 12 lectures were held in total, for a total of 59 attendees/hours. • In 2023, the Company has organized three employee trips . The Company have also invited employees to watch professional basketball games. • Donated NTD 90,000 to the Pingtung Indigenous Cultural and Educational Association for scholarships and teacher guidance in the second year of 2023. • For the second time in 2023, we called on employees, suppliers, nearby

Aspect	Practicing the UN SDGs	The Company's Action & Annual Achievements
		<p>businesses and residents to donate blood and do charity happily during the severe COVID-19 epidemic, and a total of 110 bags of blood were collected.</p> <ul style="list-style-type: none"> • In 2023, OFCO donated 200 residential fire alarms to the Kaohsiung City Fire Bureau for residential installation purposes. Help citizens to protect their homes, lives, and properties.
Governance 	<p>SDG16 Peace, Justice and Strong Institutions</p>  <p>SDG17 Partnerships for the Goals</p> 	<ul style="list-style-type: none"> • In 2023, the Corporate Governance Evaluation ranked the Company within the top 6% to 20% • In 2023, a total of 168 people will participate in internal and external education and training related to integrity management issues (including courses on integrity management compliance, labor safety and health, quality inspection, insider trading prevention and internal control, etc.), totaling 682 hours. • All directors completed 100% of the required hours of continuing education. • The attendance rate of the Board of Directors was 98%, and the attendance rate of the Audit Committee and Remuneration Committee was 100%.

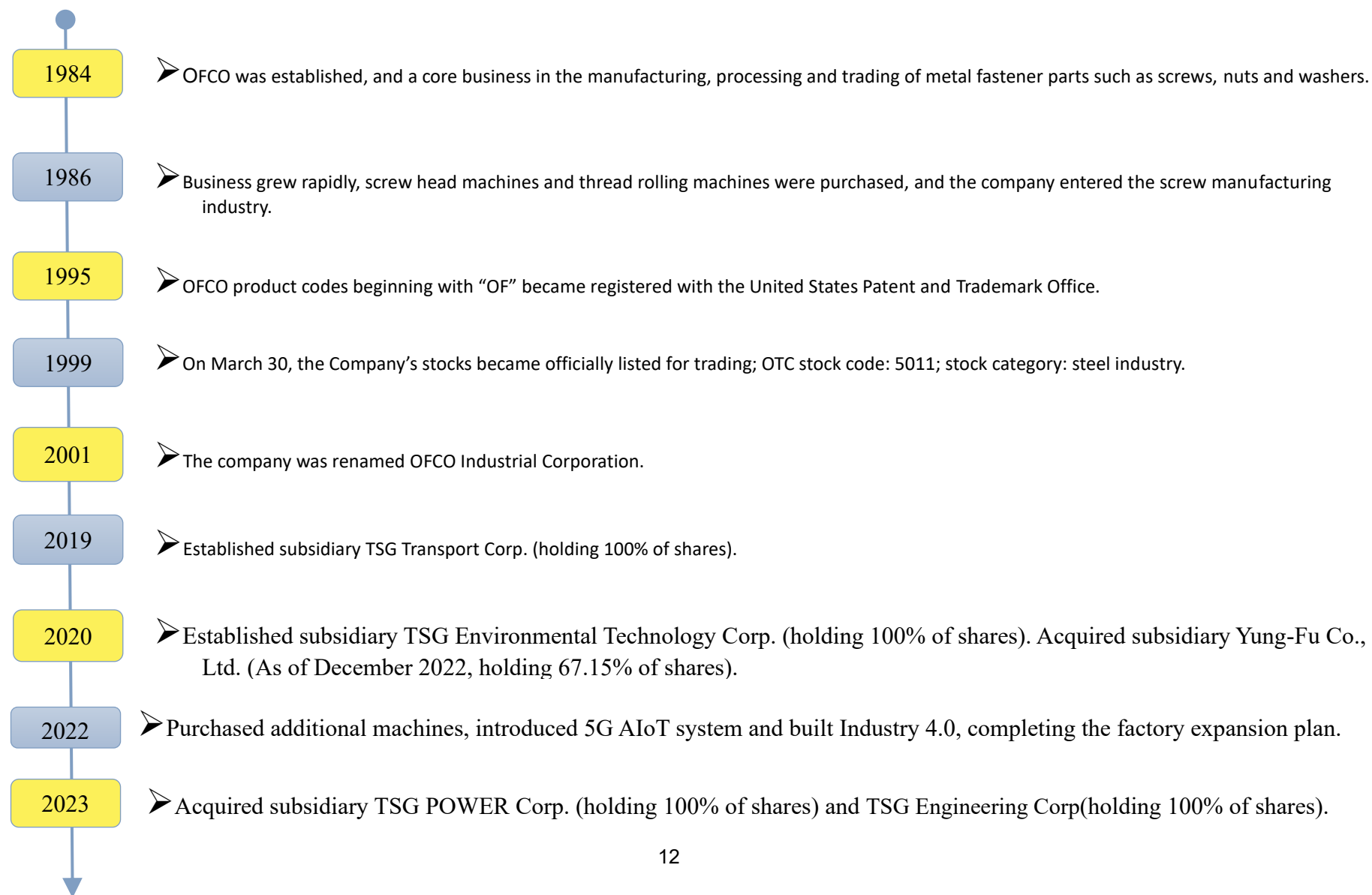


About OFCO

OFCO Industrial Corp. was established in 1984 and was listed on the Taiwan Stock Exchange in 1999 (stock symbol: 5011). It is currently a member of the Taiwan Steel Group. In recent years, it has integrated its strategies with the group, including the parent company, Taiwan Steel Group, and related companies such as E-Top Metal, E-Sheng Steel, GMTC, TMP, and Chun Yu. OFCO has taken a comprehensive top-down approach to enhance the competitiveness of its screw production and sales supply chain, from raw materials to finished bolts and screws. OFCO holds international certifications such as ISO 9001, ISO 14001, and TAF laboratory accreditation. With excellent manufacturing capabilities and high-quality customer service, the Company's products are marketable in European and American markets. The primary product of OFCO is internal/external Hexagon Bolts and Socket Screws, all 100% made in Taiwan!

OFCO has deep roots in Taiwan and operates in locations including the headquarters, the Qiaotou factory and the Ziguan factory. Leveraging over 30 years of expertise in screw researching, developing and manufacturing, the Company produces high-quality, precise products. By integrating resources from the Taiwan Steel Group and offering end-to-end services from upstream steel materials to finished screw products, OFCO maximizes resources, reduces production costs, and provides highly competitive pricing. OFCO's flexible production capacity and adaptable product line scheduling ensures that delivery times can meet expectations. The Company is committed to becoming a leading company in the fastener industry, focusing on quality and service!

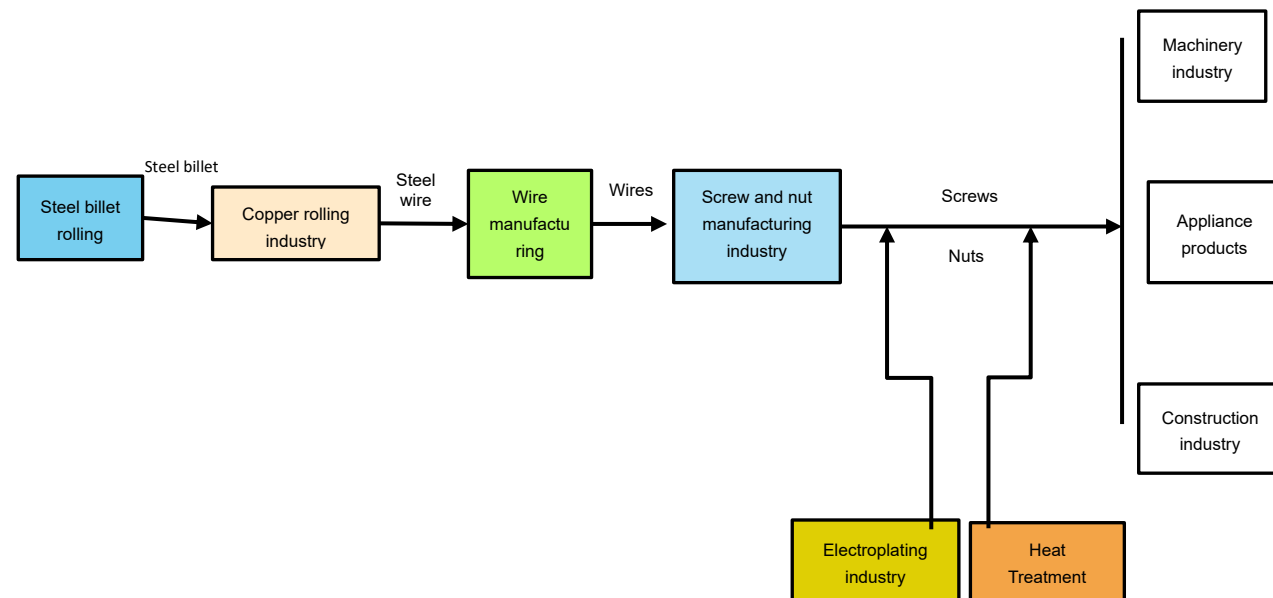
Milestone Records of OFCO



Value Chain of Screw and Nut Industry



The development of screw products in Taiwan has a history of over six decades. In its early stages, the industry primarily served the domestic market. Through the collective efforts and learning of several generations, the industry has rapidly developed, and manufacturing technology has continuously improved. Taiwan's screw industry has had significant growth in both quantity and quality. With excellent quality and accurate delivery times, Taiwan industries have earned the trust of European and American customers. The Taiwanese screw and nut industry has traditionally been export-oriented, with direct exports accounting for nearly 90% of the total. Typically, smaller-scale screw manufacturers focus on the screw-forming processing, while the processing such as wire drawing and heat treatment, which require significant investment in equipment, are often outsourced or procured externally. OFCO benefits from the integrated resources of the Taiwan Steel Group, offering end-to-end services from upstream steel materials to finished screw products. This integrated operation system helps ensure a reliable supply, enhances competitiveness, and reduces costs.

Value Chain Diagram of Screw and Nut Industry



Participation of Association

OFCO plays a significant role in the global screw and nut industry. The Company aspires to leverage industry influence and collaborate with other companies to collectively respond to international dynamics and industry changes, promoting industry exchange and development.

Name of the Participating Association		Participation Status
 台灣螺絲工業同業公會 Taiwan Industrial Fasteners Institute		Member
 高雄市總工業會		Member
Taiwan Listed Companies Association		Member





ESG Management

1.1 Stakeholder Engagement











The Sustainability Report Task Force refers to the AA1000 Stakeholder Engagement Standard (AA1000 SES), which consists of five dimensions: Dependence, Responsibility, Concern, Influence, and Diverse Perspectives. This framework is used to identify potential stakeholders, facilitating effective communication and a better understanding of the various stakeholders' concerns.









Following the execution of the above procedures, OFCO identified the following five primary stakeholders for the year 2023 as the main target of communication: employees, customers, shareholders and investors, suppliers, and the community neighborhood. OFCO also has a dedicated [Stakeholder Page](#) on its official website. Through various channels, both on a regular and ad-hoc basis, feedback and opinions from stakeholders are continuously collected, serving as a source of information for sustainability issues and assessing potential impacts.



Stakeholders	Priority Concerns	Communication and Response Methods	Communication Frequency	Communication Results of 2023	Issues Responding Chapter
 Employee	<ul style="list-style-type: none"> •Occupational safety and health •Employee Diversity and Inclusion •Talent recruitment and retention •Talent Development and Educational Training •Economic Performance 	Contact person: Ms. Huang, Administration Section TEL : 07-6125899 # 125	On an irregular basis	<ul style="list-style-type: none"> •Distributed a 2% employee compensation in May 2023. •conducted the employee physical examination of the year in September 2023 •Partner hospitals provide medical consultations for employees, with a physician visiting once a quarter and a nurse visiting twice a month •Have held regular labor-management meetings every three months. 	 5 Social Inclusion
		Labor-Management Meetings	Quarterly		
		Communication Meetings between Executives and Employees	On an irregular basis		
		Hotline and Employee Message Board	On an irregular basis		
		Sexual Harassment Complaint Channel Hotline: 07-6125899 #125 E-mail: julie@ofco.com.tw	On an irregular basis		
 Customer	<ul style="list-style-type: none"> •Product Quality and safety •Customer service management •Governance •Risk management •Greenhouse Gas Management 	Customer Satisfaction Surveys.	On an irregular basis	<ul style="list-style-type: none"> •In 2023, all deliveries were made on time according to customers' requirements. •In 2023, 27 European customers conducted process and shipment audits at the Company •In March 2023, the sales unit participated in fastener exhibitions in Italy and Germany, visiting local customers to exchange opinions on orders and products. •During the Taiwan International 	 2 Corporate Governance  3 Product Quality Management  4 Green Operations
		Participation in various technical forums and seminars on an irregular basis.	On an irregular basis		
		Cooperation with customers to meet requirements and audits of product, environmental, responsibility, and so on, and collaborating on prevention and continuous improvement.	On an irregular basis		

Stakeholders	Priority Concerns	Communication and Response Methods	Communication Frequency	Communication Results of 2023	Issues Responding Chapter
		Active participation in domestic and international relevant trade exhibitions to enhance visibility and to communicate face-to-face with customers.	On an irregular basis	Fastener Show in May 2023, 14 European and American customers visited OFCO and were extremely satisfied with the status quo of the Company's production. •In October 2023, we participated in the International Fastener Expo in Las Vegas and visited local customers.	
 Shareholders/ Investors	<ul style="list-style-type: none"> • Economic Performance • Governance • Integrity Management • Risk management • Compliance • Greenhouse Gas Management 	Organize shareholders meetings	Annually	•In June 2023 the Company organized a shareholder meeting to report the 2022 operating results and dividend distribution policy to shareholders. •The financial reports for the first, second, third, and fourth quarters have been promptly published. •A total of 2 corporate briefing sessions will be held in 2023.	 2 Corporate Governance
		Appoint a spokesperson and deputy spokesperson	On an irregular basis		
		Delegate shareholder-related matters to a professional stock transfer agent	On an irregular basis		
		Regularly publish quarterly financial reports and operational information	On an irregular basis		
		Promptly disclose material information on the Market Observation Post System	On an irregular basis		
		For the announcement of material events, in addition to disclosing on the Market Observation Post System and the Company's website, the Company may also issue press releases or hold press conferences for clarification	On an irregular basis		

Stakeholders	Priority Concerns	Communication and Response Methods	Communication Frequency	Communication Results of 2023	Issues Responding Chapter
		as needed			
		Established an email mailbox and contact phone number on the Company's website to create an open communication channel between investors and the Company	On an irregular basis		
 Supplier	<ul style="list-style-type: none"> •Product quality and safety •Occupational safety and health •Risk management •Compliance 	Provide product testing approval through accredited third-party laboratories as needed	On an irregular basis	<ul style="list-style-type: none"> •In 2023 the Company conducted 5 shipment audit on one supplier 	 3 Product Quality Management  5 Social Inclusion
		Conduct annual audits of suppliers and contractors	Annually		
 Community Neighborhood	<ul style="list-style-type: none"> •Water Resource Management •Waste management •Occupational safety and health •Social Engagement 	Donating essential supplies	Annually	<ul style="list-style-type: none"> •Donated a batch of rice, oil, and other essential supplies in 2023 •Sponsored community event expenses four times in 2023 •Each factory organized 2 fire drills in 2023 	 4 Green Operations  5 Social Inclusion
		Sponsoring community event expenses for Mid-Autumn Festival, Double Ninth Festival, and others	Depending on the holidays		

1.2 Analysis of Material Topics

1.2.1 Identification of major issues

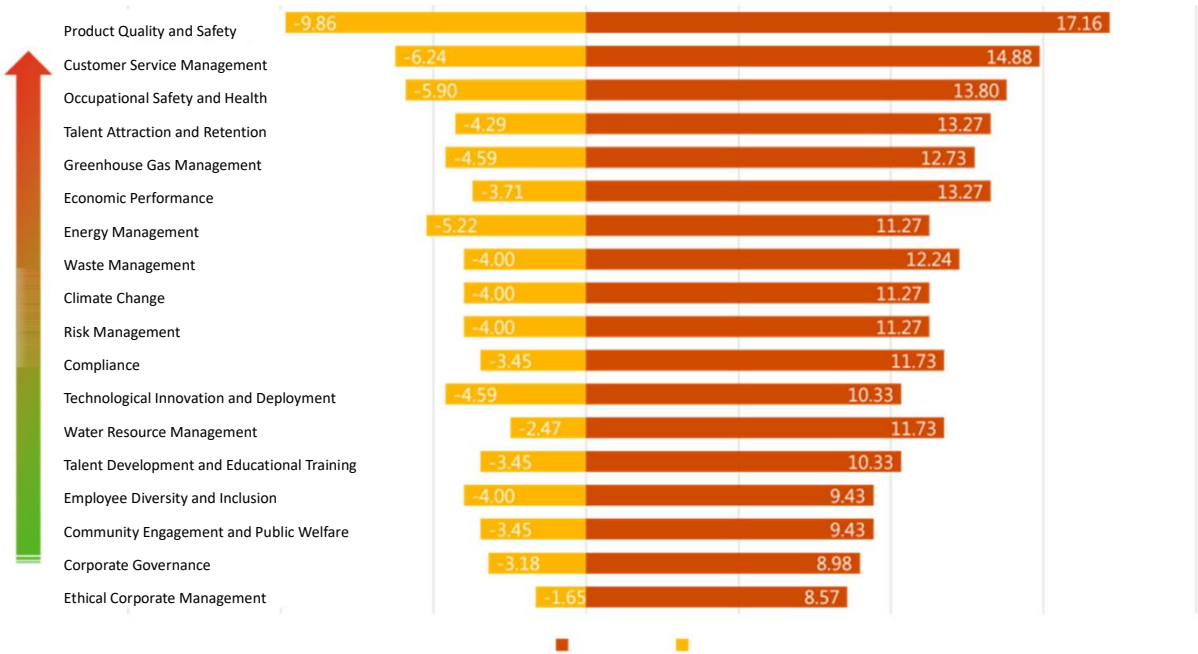
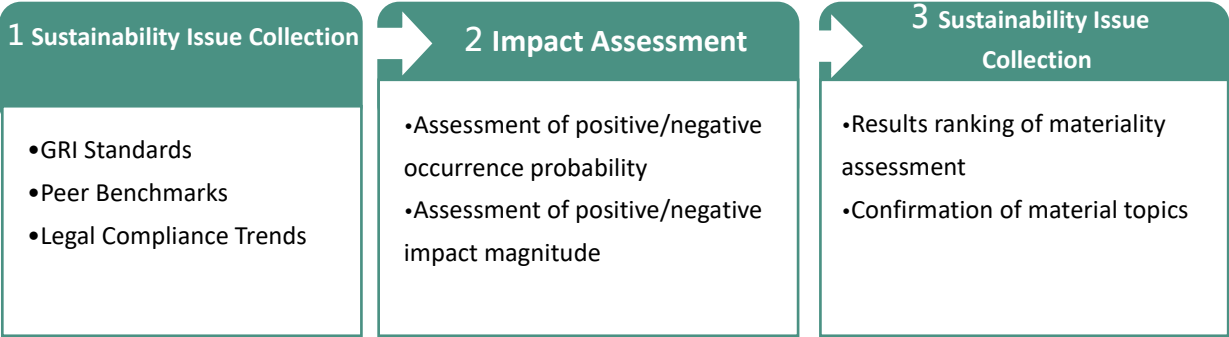
To understand the relevant sustainability topics for OFCO's industry and identify key material topics for management policy development, the Company followed a series of procedures, including issue collecting and organizing, impact assessment, and material topics determination, and completed the resolution of sustainability and material topics for 2023. OFCO conducts biennial questionnaire surveys. Based on the outcome of the survey conducted in 2022, the material issues were ranked according to the level of impact in 2023. The 18 issues with the highest positive or negative impact were selected, and from these, 10 material topics were determined.

OFCO identifies operationally relevant topics based on the framework provided by the Global Reporting Initiative (GRI) standards. This process simultaneously considers global sustainability trends, domestic and international industry conditions, issues commonly concerned in the steel industry, Sustainability Accounting Standards Board principles, Sustainable Development Goals (SDGs), Rules Governing the Preparation and Filing of Sustainability Reports by TPEX Listed Companies, and Sustainable Development Best Practice Principles for TWSE/TPEX Listed Companies. Through this process, the Company discerns the potential annual sustainability issues. Through discussions with the key management, the Company assesses the impact and probability of sustainability topics in the three dimensions: social, environmental, and corporate governance. The material topics determined through this process serve as the foundation for information disclosure in this year's sustainability report.

Step1	Sustainability Issue Collection	In accordance with the GRI Sustainability Reporting standards and by collecting issues of concern from benchmark companies in the domestic and international industry, a set of 18 sustainability issues was identified through a process of intersection, taking into consideration common topics within the industry, while also considering OFCO's operational environment and operation concept.
Step2	Sustainability Topic Impact Assessment	An internal impact assessment was conducted on the sustainability topics, where 7 department executives were invited to assess the probability of these issues occurring and the positive/negative impact magnitude. The impact topics encompass 4 major areas: Environment, Social/Employees, Corporate Governance/Economics, and Products.
Step3	Resolution of Material Topics	The 18 sustainability issues were ranked based on their impact levels. Taking survey results into account, industry characteristics, and the Company's short-term, medium-term, and long-term strategies, the Sustainability Report Task Force jointly confirmed 10 material topics. These topics are presented as the focal of disclosure points for this report, along with explanations of corresponding action programs and result performance. Other sustainability issues will also be moderately disclosed in the report, providing insights into management approaches and results.


Identification of Material Topics and Resolution Process



1.2.2 Impact Level of Material Topics




The Sustainability Report Task Force sorted the 18 sustainability issues by their level of impact and selected the top 10 material issues with the highest positive/negative impact. 10 material topics were decided in total, they encompass Governance/Economic aspects, including “economic performance” and “risk management”; Environmental aspects, including “climate change adaptation”, “energy management”, “greenhouse gas management”, and “waste management”; Social/Employee aspects including “occupational health and safety” and “talent attraction and retention”; as well as Product-related aspects including “product quality and safety” and “customer service management”.

1.3 Response to the Impact of Material Issues

Aspect	Material Topic	Impact on OFCO’s Operations	Impact Boundaries					Correspon- ding Chapters
			Inte-rnal	External				
				Supplie rs	Investor s	Custo -mers	Com- munit y	
 Governance /Economic	Economic Performan ce	The Company continuously improves operational efficiency and product competitiveness, expanding market share, creating substantial economic value in the market. By realizing the economic value and providing labor and health insurance as well as retirement schemes, OFCO generates wealth for stakeholders and safeguards labor income, positively contributing to the economy.	V	V	V	V	V	2.4 Economic Performance
	Risk manage- ment	Through establishing a risk management mechanism, the Company can identify and evaluate the risks that the Company’s daily operations may encounter. This allows the Company to propose risk adaptation strategies, reducing its impact on the external environment, the economy, and society.	V	V	V	V		2.5 Risk management
Environment	Climate Change Adaptation	Positive Impact: Identifying opportunities and risks associated with climate change, strengthening risk/opportunity management to reduce the impact on the Company’s business and finance, safeguarding investor interests, and enhancing climate resilience. Negative Impact: The Company’s failure to actively address climate-related issues	V	V	V	V	V	4.1 Climate Change Risk Management

Aspect	Material Topic	Impact on OFCO's Operations	Impact Boundaries					Corresponding Chapters
			Internal	External				
				Suppliers	Investors	Customers	Community	
		may result in operational impacts due to flooding or droughts, impacting shareholders and employees financially.						
	Energy Management	Positive Impact: Comprehensive energy management and energy-saving improvements leading to energy saving and carbon reduction. Negative Impact: Failure to implement energy-saving improving programs resulted in increased power use and intensified carbon emissions.	V	V		V	V	4.2 Energy Management
	Greenhouse Gas Emissions	Positive Impact: Conducting an inventory on greenhouse gas emissions, implementing carbon reduction plans to reduce greenhouse gas emissions, and addressing economic losses related to energy-related risks at operational sites through energy management and energy-saving strategies. Negative Impact: Failure to manage greenhouse gas emissions will contribute to the greenhouse effect. Future carbon taxes may increase operational costs and may not meet customer expectations. Continuing to use non-renewable energy and failing to implement energy-saving programs will result in increased greenhouse gas emissions, exacerbating global warming.	V	V	V	V	V	4.3 Greenhouse Gas Emissions
	Waste management	Positive Impact: Reducing waste generation through the use and management system of raw materials. Negative Impact: Outsourcing waste removal and disposal. If the removal and disposal service provider violates environmental regulations by indiscriminately dumping waste, the Company is jointly responsible under Waste Disposal Act.	V	V		V	V	4.4 Waste management
 Social/ Employees	Occupational Safety and Health	OFCO is committed to creating a safe and stable working environment. The Company implement hazard identification and risk assessment to reduce potential dangerous events and actively promotes employee well-being through various physical examination and environmental checks, fostering a balanced physical and mental state for employees while ensuring the highest product quality in a safe and healthy working environment.	V	V	V			5.4 Occupational Safety and Health

Aspect	Material Topic	Impact on OFCO’s Operations	Impact Boundaries					Correspon- ding Chapters
			Inte-rnal	External				
				Supplie rs	Investor s	Custo -mers	Com- munit y	
	Talent Attraction and Retention	OFCO offers comprehensive remuneration, promotion, and benefits systems in compliance with legal requirements to safeguard employees’ rights. The Company aims to create a safe and stable working environment that allows employees to utilize their skills, grow with the Company, provide employment opportunities in the local community, and contribute to regional economic growth.	V					5.2 Talent Attraction and Retention
 Product	Product quality and safety	Positive Impact: OFCO primarily focuses on exports, thus closely monitoring relevant regulations in the fastener industry, such as EU/ISO/REACH/RoHS/CBAM, in the EU and Americas regions, and conforming to the latest regulatory standards for production and quality control are required. Negative Impact: Quality control laboratory is equipped with high-standard testing equipment, which complies with TAF testing standards. The laboratory regularly participates in the mutual verification of testing techniques with CTS, a third-party testing organization. This rigorous control ensures that the Company’s product quality aligns with international regulations and meets customer requirements.	V	V		V		3.1 Product Quality and Safety
	Customer Service	Annual customer satisfaction reflects feedback from customer on the quality of OFCO’s services. By providing excellent	V			V		3.2 Customer

Governance

2.1 Governance

2.1.1 Operation Organization Chart and Sustainable Governance

OFCO upholds a business attitude of honesty and integrity and progressively strengthens the functions of the Board of Directors. The Company has established a professional manager team to enhance company sustainability and risk management mechanisms continuously. In 2023, the Sustainability Report Task Force was established, And a sustainable development committee will be established in June 2024 · planning to create a Sustainable Development Committee at an appropriate time. The Company is also planning and establishing risk management procedure to build sound Corporate Governance System and achieve sustainable development.

OFCO is committed to building a practical corporate governance framework. Following the Company Act of the Republic of China and other relevant regulations, the Company has established a comprehensive Corporate Governance System, including Corporate Governance Best Practice Principles, Ethical Corporate Management Best Practice Principles, and Corporate Social Responsibility Best Practice Principles. The Company gradually implements various systems and rules to enhance the quality and effectiveness of corporate governance continuously. These measures protect the interests of shareholders and stakeholders, ensure that the spirit of corporate governance is properly implemented, and strive towards the Company's sustainable operation

Company operating base



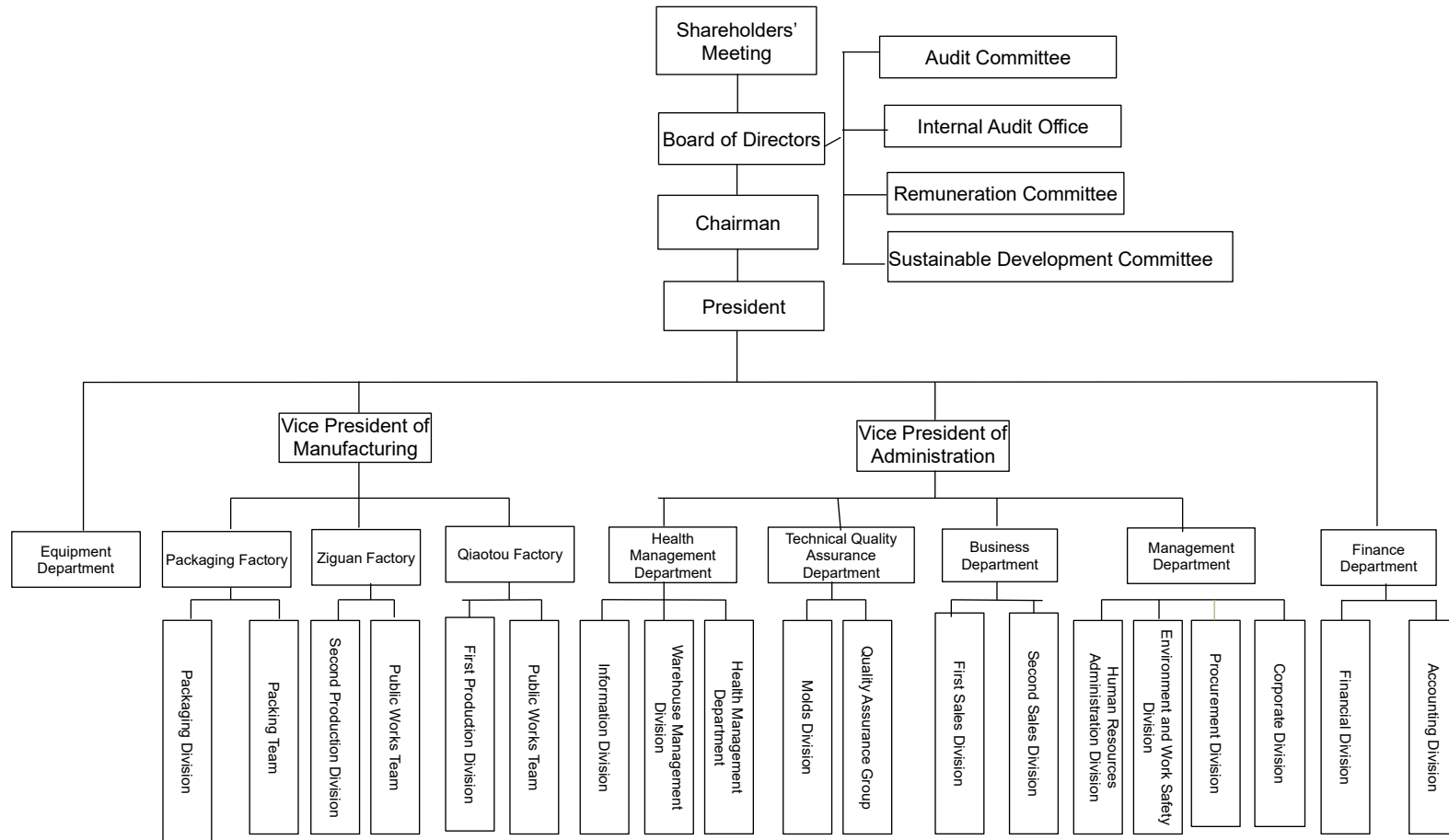
Qiaotou Factory



Ziguan Factory

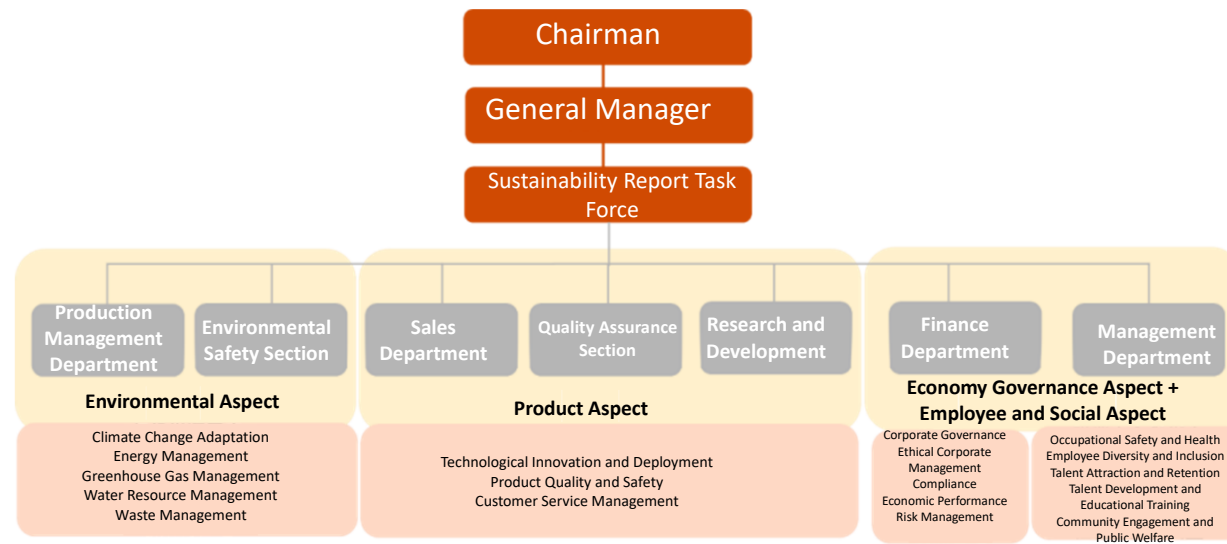


Organization Chart of OFCO Industrial Corp.



While pursuing sustainable operation and profitability, OFCO values the Company's impact on environmental, social, and governance aspects. Therefore, the "Sustainability Report Task Force" was established to promote company sustainability management, focusing on issues from environmental, product, economy governance, and employee and social aspects. The Sustainability Report Task Force compiles sustainability reports to disclose OFCO's sustainability efforts to stakeholders and showcase the results of communication with stakeholders. The Sustainability Report Task Force consists of four teams that include issue-related units to joint manage and enhance their professionalism and execution reliability. When the sustainability report is completed, it undergoes review by the General Manager and the Chairman, and they are also briefed on the annual plans, execution outcomes, and supervisory execution effectiveness.

OFCO Sustainability Report Task Force



2.1.2 Board of Directors Structure and Operation

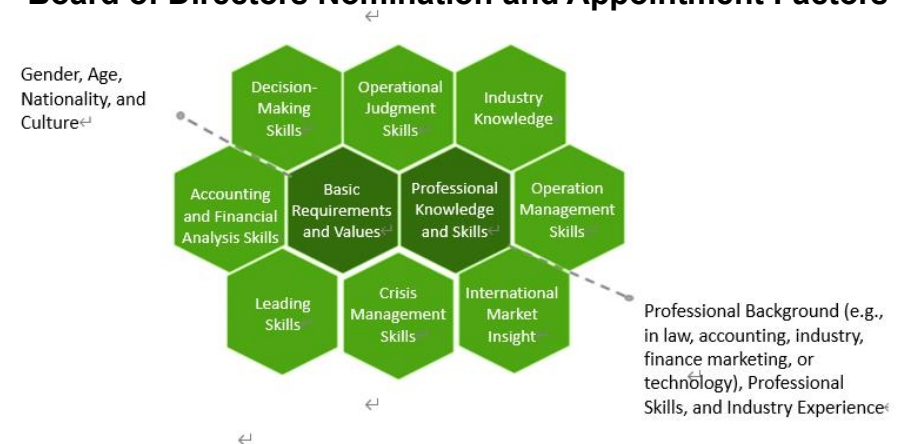
1.The state of operations of the Board of Directors

Following the “Articles of Association of OFCO Industrial Corporation”, the Board of Directors comprises eight to eleven members, including at least three independent directors, constituting at least one-fifth of the total board seats. Directors have a three-year term and are nominated through a Candidate Nomination System. The shareholders’ meeting conducts the appointment of directors, and re-election is permissible. In 2023, OFCO had eight members on its Board of Directors, with three of them being independent directors, accounting for approximately 33% of the total. The independence is in compliance with legal requirements. In 2023, the Board of Directors convened a total of 8 times meetings, and the attendance rate of directors in person was 98%.

Nomination and Appointment of the Board of Directors

OFCO has established its “Corporate Governance Best Practice Principles”. The composition of the Board of Directors is based on diversity and the operation, business model, and development needs of the Company. These factors define the two nomination criteria, along with eight core competencies for eligibility. In 2023, OFCO’s board comprised 9 members, including 3 independent directors. The board members possess extensive experience and expertise in fields such as finance, commerce, and management. Furthermore, OFCO emphasizes gender equality within the board’s composition. In 2023, out of the 9 board members, 1 were female directors, accounting for 11% of the total.

Board of Directors Nomination and Appointment Factors



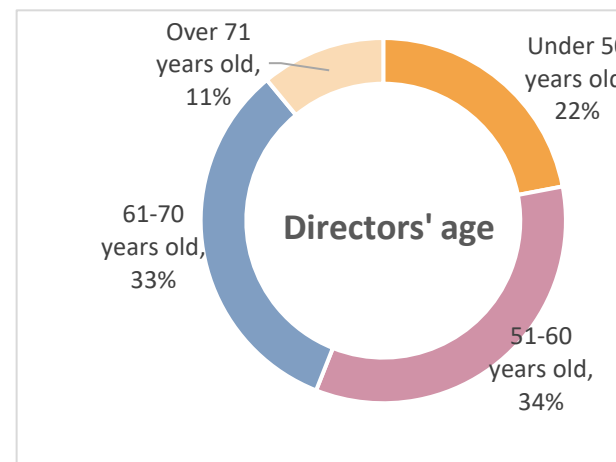
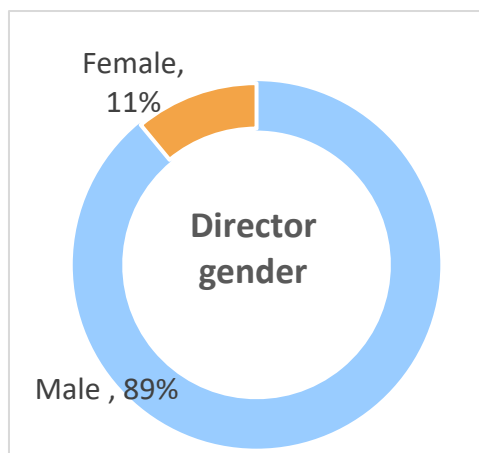
Member of the board 2023

Title	Name	Professional Background	Simultaneously Holding a Management Position at OFCO	Years of Tenure
Director's legal representative	James Huang (Note1)	1.Institute of Financial Management, National Kaohsiung First University of Science and Technology 2.President of Kings Asset Management, Director of United Fiber Optic Communications Co., Ltd., Supervisor of Taiwan Steel Co., Ltd., and Director of Cameo Technologies, Inc.	None	Since June 2023 to present
Director's legal representative	Yan, Ching-Li (Note1)	1.Department of Industrial Engineering, Feng Chia University 2.Chairman, Ching Hsin Hsin Steel Co., Ltd.; Chairman, E-Sheng Steel Co., Ltd.; Director, Quintain Steel Co., Ltd.; Director, Tai-Yu Investment Co., Ltd.; Chairman, TMP Steel Corporation; Director, Chun Yu Works & Co., Ltd.	None	Since June 2023 to present
Director's legal representative	Mei-Hui Wu (Note2)	1.Master of Communication Management, Ming Chuan University; PhD, Finance, Xiamen University 2.Current Assistant Professor at the Department of Journalism of Ming Chuan University, Director of Chun Yu Works & Co., Ltd., and Director of D-Link Technology Co., Ltd.	None	Since June 2023 to present
Director's legal representative	Hsiang-Lin Chen (Note3)	1.Graduated from the Department of Mechanical Engineering, Kunshan University of Science and Technology 2.Maintenance Consultant of Formosa Plastics Fujian Fuxin Special Steel Co., Ltd., Assistant Vice President of OFCO Industrial Corporation; Project Engineer of Walsin Lihwa Co., Ltd., Chief Engineer and Acting Plant Manager of Guihong Enterprise and Chairman of TSG Power Corp.	None	Since June 2023 to present
Director's legal representative	Wu, Ju-Yan (Note2)	1.Master of Business Administration, Indiana University, Bloomington 2.Sales Vice President of Chun Yu Works & Co., Ltd., Associate Vice President of OFCO, President of OFCO, Chairman of Taisteel Transportation Co., Ltd., and Director of Yung Fu Co., Ltd.	President	Since July 2023 to present
Director	Chen, Chi-Tai	1.Graduated from Tainan Commercial Vocational School 2.Chairman of Chun Yu Works & Co., Ltd.; Chairman of Baijiayuan Investment Co.,	None	Since June 2011 to present

Title	Name	Professional Background	Simultaneously Holding a Management Position at OFCO	Years of Tenure
		Ltd.; Chairman of Chun Zu Machinery Ind. Co., Ltd.; Director of Quintain Steel Co., Ltd.; Director of Taiwan Styrene Monomer Corporation.		
Independent Director	Jeff Huang	1 Graduated from Department of Land Economics, National Chung Hsing University 2.Regional Manager, Ta Chong Commercial Bank Co., Ltd., Vice President, Taishin Securities Investment Trust Co., Ltd., Vice President, Taiwan Indigena Botanica	None	Since June 2017 to present
Independent Director	Wen-Huai Chang	1 Graduated from Graduate Institute of China Studies, Tamkang University 2.Assistant to the Chairman's Office, Evergreen Construction Corporation Ltd., Special Assistant to the Consultant of the Chairman's Office, 85 Sky Tower Hotel Co., Ltd.	None	Since June 2018 to present
Independent Director	Wang, Bing Chuan	1.Graduated from Graduate Institute of China Studies, Tamkang University 2.Assistant to the Chairman's Office, Chung Houg Construction Co., Ltd., Special Assistant to the Consultant of the Chairman's Office, 85 Sky Tower Hotel Co., Ltd.	None	Since June 2023 to present

Note 1 : Representative of Taiwan Iron and Steel Co., Ltd Note2 : Representative of Taiben investment Co., Ltd

Note 3 : Representative of Ronggang Investment Co., Ltd:



II Functional Committee

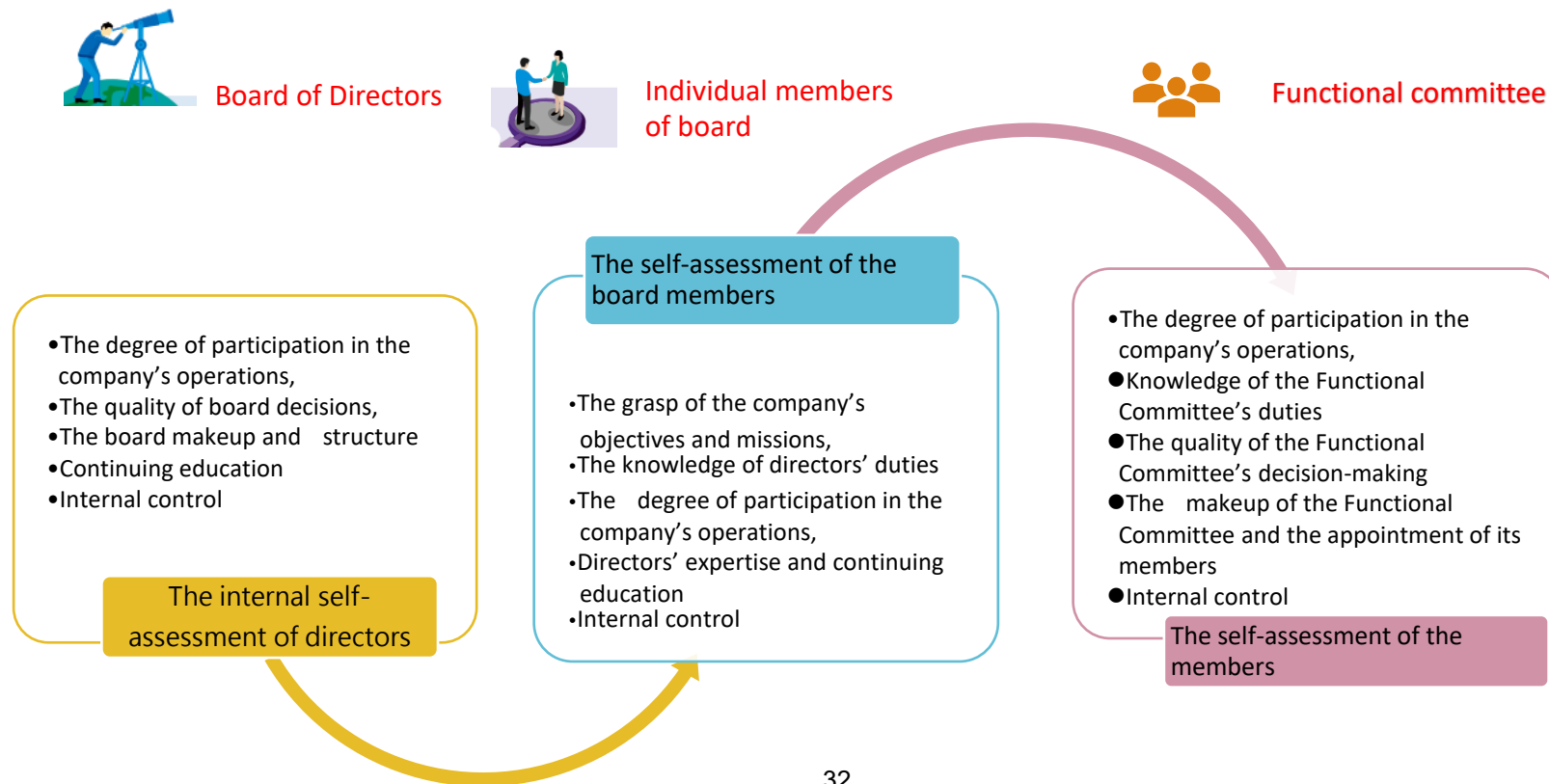
- 01 The “Remuneration Committee” was established in 2011, and the fourth term served from July 21, 2020, to June 10, 2023, the fifth term served from August 9, 2023, to June 13, 2026, with all independent directors as committee members. In 2023, the Remuneration Committee organized 4 meetings in total, with a 100% attendance rate of its members in person.
- 02 In 2020, the “Audit Committee” was established, replacing the supervisor position, and all independent directors serve as members of the Audit Committee. The term of the first Audit Committee expires in June 2022. After re-election, the Audit Committee will still be composed of three independent directors. In 2023, the Audit Committee organized 6 meetings in total, with a 100% attendance rate of its members in person.

Functional Committee	Responsibilities	Members	Attendance in 2023
Remuneration Committee	Evaluate and establish the remuneration for directors and managers regularly. Establish and periodically review policies, systems, standards, and structures for performance evaluation and remuneration of directors and managers.	<ul style="list-style-type: none"> •Independent Director Jeff Huang (convener) •Independent Director Wen-Huai Chang •Independent Director Wang, Bing Chuan (Newly appointed in June 2023) •Independent Director Pao-Kuei Chiu (Removed in June 2023) 	100%
Audit Committee	Assessment of the effectiveness of internal control systems, material asset or derivative product transactions, material financing or lending, endorsements or guarantees, and the appointment and dismissal of finance, accounting, or the appointment of internal audit executives.	<ul style="list-style-type: none"> •Independent Director Jeff Huang (convener) •Independent Director Wen-Huai Chang •Independent Director Wang, Bing Chuan (Newly appointed in June 2023) •Independent Director Pao-Kuei Chiu(Removed in June 2023) 	100%

2.1.3 The Salary and evaluation of the performance of the Board of Directors

I . Evaluation of Board performance

To enhance corporate governance and improve the functioning of the Board of Directors, OFCO has established the “Rules for Performance Evaluation of Board of Directors”. The Board of Directors conducts an annual self-assessment of the internal board’s performance, including the overall board, individual board members, and the performance of the Remuneration Committee and Audit Committee. The results of the 2023 Board of Directors performance evaluation met the assessment standards, indicating a well-functioning board overall.



The evaluation period for the Board of Directors, individual board members, and functional committee covers from January 1 to December 31 each year. The evaluation results were reported to the Board of Directors on March 13, 2024, and indicated excellent performance and smooth operation for year 2023.

II . Board of Directors’ Remuneration Policy

Compensation Policy

When the directors of OFCO perform their duties, regardless of the Company’s operational profit or loss, they may be entitled to remuneration. The remuneration for all directors is determined by their level of participation and contributions to OFCO’s operations and authorized by the Board of Directors as taking industry norms into

account. Furthermore, if OFCO generates profits in a fiscal year, following “Article 23 of the Company’s Articles of Association”, the Board of Directors may decide to contribute an amount not exceeding three percent as the director’s compensation. OFCO periodically evaluates the director’s compensation according to “Rules for Performance Evaluation of Board of Directors”. The Remuneration Committee and the Board of Directors review the relevant performance assessments and the reasonableness of compensation.

Compensation Procedure

OFCO has established “Rules for Performance Evaluation of Board of Directors” to assess directors’ remuneration regularly. The performance evaluation of the Board of Directors includes various measurements, such as their level of involvement in the Company’s operations and their supervision and evaluation of risk management . It references industry norms and is linked to the Company’s operational performance indicators to reflect the achievement of performance indicators fully. The performance evaluation standards for the Chairman are based on the Company’s annual operational indicators related to operations, governance, and financial results. The assessment scope includes: 23 indicators including pre-tax net profit, credit ratings or Taiwan Ratings, supervision of the execution of financial plans and others. In 2023, the self-assessment results for the Board of Directors, individual board members, and members of each Functional Committee were excellent, significantly surpassing the standards.

Items	Performance self-assessment average score	Full marks
The assessment of the performance of the Board of Directors	4.52	5
The assessment of the performance of individual board members	4.61	5
The assessment of the performance of the Remuneration Committee	4.50	5
The assessment of the performance of the Audit Committee	4.65	5

III. Directors' continuing education

To strengthen the functions of the directors, OFCO provides further training on the latest legal, economic, corporate governance, and environmental issues, enabling directors to understand the latest industry trends, regulations, and policies of regulatory authorities. In 2023, OFCO directors completed a total of 75 hours of further training (Average 8.33 hours per director). All the directors have completed the mandatory further training courses. OFCO directors understand the importance of sustainability and actively participate in ESG-related courses, including topics such as Net-zero emissions, carbon neutrality and corporate compliance, corporate low-carbon transformation strategies, ESG new economy and new opportunities for corporate transformation, new thinking on integrated strategic development and ESG corporate risk management, etc. The expectation is to incorporate the latest sustainability concepts into the Company's operations, fostering sustainable growth and development. Details of the further training for each director can be found on pages 92 to 94 of the 2023 annual report, which is available on OFCO's official website (<https://www.ofco.com.tw/?q=tw/investors>) or can be downloaded from the Market Observation Post System (<https://mops.twse.com.tw/mops/web/index>).

2.1.4 Independence of Directors and Conflict of Interest Management

OFCO has established a policy to prevent conflicts of interest, identifying, supervising, and managing the risks of unethical behavior resulting from conflicts of interest. It provides an appropriate channel for directors, managers, and other stakeholders attending or participating in board meetings to disclose any potential conflicts of interest with the Company proactively. If an agenda item involves a



Key Governance Achievements in 2023

conflict of interest with a director or represented legal entity, the director will not be allowed to participate in the discussion and voting and should abstain from them. It is also not allowed to represent other directors in exercising their voting rights. Furthermore, OFCO explicitly states that its directors, managers, employees, appointees, and substantial controllers cannot use their positions or influence within the Company to secure undue benefits for themselves, their spouses, parents, children, or any others. As of the end of December 2023, OFCO had not experienced any material conflicts of interest events.

2.2 Integrity Management

To establish a company culture of ethical corporate management and promote healthy development, establishing good business operation frame of reference, OFCO has formulated the “Ethical Corporate Management Best Practice Principles”, which serves as a policy for OFCO and its subsidiaries to adhere to ethical corporate management. It explicitly states the provisions and preventions against unethical conduct such as anti-corruption, anti-bribery, confidentiality mechanism, anti-monopoly, anti-unfair competition, and insider trading prohibiting, supervising and reporting. Furthermore, OFCO has established an audit unit to monitor and report unethical behavior to the Board of Directors, reinforcing a company culture of ethical corporate management and management mechanisms. OFCO has also progressively introduced “Rules for Prevention of Insider Trading Management” and “Rules for Measures for the Reports on Illegal, Immoral, or Unethical Acts”, enhancing guidelines for preventing insider trading by directors, managers, and regular employees, as well as providing a framework for reporting any unethical behavior by employees or suppliers. During 2023, the Company organized both internal and external educational training courses related to the issue of ethical corporate management (including ethical corporate management of regulation compliance, labor safety and health, quality inspection, prevention of insider trading, internal control, and so on). A total of 168 individuals participated in these courses, accumulating a total of 682 hours of training.

Prevention of Insider Trading

To prevent insider trading and establish a sound internal system for the handling and disclosure of material information within OFCO, the Company aims to avoid any unintentional or deliberate violations of insider trading regulations by the Company or its

insiders, which could potentially harm the Company's or internal reputation and individuals. OFCO has developed "Rules for Prevention of Insider Trading Management", which are managed and monitored by the General Manager's Office and the Shareholder Services Unit. These regulations are integrated into the Company's Internal Control System. Regular understanding of compliance are conducted and audit reports are generated to enforce the execution of this operation procedure. If any personnel are found to violate these regulations, OFCO will hold them accountable and take appropriate legal measures. To ensure that all employees are well-informed about insider trading regulations, OFCO actively provides campaign and training on relevant legal requirements to its directors, managers, and regular employees. In 2023, a total of 26 individuals participated in an hour-long educational campaign. The course includes the purpose of managing insider equity, the components and legal responsibilities of insider trading, relevant regulations and penalties for reporting changes in insider shareholding, regulations on insider shareholding percentage, etc.

Anti-Corruption Management

To implement the bribery prevention policy, OFCO's "Corporate Ethical Management Best Practice Principles" stipulates that all employees shall strictly prohibit offering, promising, accepting, or demanding any illegitimate gains directly or indirectly for themselves or others during transactions. The Company also strengthens the concept of anti-corruption and anti-bribery among employees to avoid the risk of corruption in business operations, unleash positive business energy, and achieve the goal of corporate sustainability based on the foundation of ethics. In 2023, there were no incidents of offering or accepting bribes.

Complaints and Handling of Immoral or Unethical Acts

To implement OFCO's "Ethical Corporate Management Best Practice Principles" and ensure the sustainable development of the Company's foundation, the Company encourages reporting any illegal behavior and which violates Codes of Ethical Conduct standards and Ethical Corporate Management Best Practice Principles. OFCO has established internal and external reporting channels and processing systems, which include a dedicated reporting mailbox and hotline, accessible through the Company's website and intranet for use by both internal and external personnel. All complaints received, investigation process, and investigation results should be documented in written or electronic form, with responsible handling and careful record-keeping. The Company ensures confidentiality and protection for informants or those involved in the investigation to safeguard them from unfair treatment or retaliation. Upon verifying the validity of a reported incident, it will be handled in accordance with the Company's internal disciplinary regulations. For cases where reported incidents are substantiated and material, it will be processed in

compliance with applicable laws or relevant regulations of the Company. Additionally, to encourage reporting, OFCO may request the General Manager to provide appropriate rewards to informants based on the extent of their contributions and the economic benefits generated. In 2023, there were no confirmed cases or reports of corrupt practices or violations of ethical corporate management.



Reporting in person: Report to the dedicated unit responsible under Article 3 of this Rule.



Reporting by phone: Call to (07)6125899 ext. 421



Mailing to OFCO: No. 299, Yulin Road, Qiaotou District, Kaohsiung City. Auditor office.



Email: mei-yu@ofco.com.tw

2.3 Compliance

OFCO complies with government regulations and actively establishes various internal operating rules to stay informed about changes in regulatory requirements from supervisory authorities, thereby avoiding significant losses and impacts. As a result, OFCO regularly updates regulatory changes, conducts analysis and assessment and devises response strategies toward the changes. To ensure employees are well-informed about relevant regulations, OFCO assigns staff to participate in relevant courses organized by supervisory authorities and, when necessary, conducts educational training or internal campaigns to enhance the legal quality of all employees and reinforce their compliance. Furthermore, to uphold the Company's core values, OFCO engages in self-monitoring through internal audits and report complaint system to maintain the Company's reputation and attain the trust and confidence of stakeholders. In 2023, OFCO did not incur material violation events involving major fines ^{Note} due to regulatory violations such as corporate governance, environmental protection, labor rights, and product responsibility etc.

2.4 Economic Performance

Material Topic Management Policy	
Impact on the Organization of the Issue	The Company continuously improves operational efficiency and product competitiveness, expanding market share, creating substantial economic value in the market. By realizing the economic value and providing labor and health insurance as well as retirement schemes, OFCO generates wealth for stakeholders and safeguards labor income, positively contributing to the economy
Policies and Commitments	OFCO actively explores new markets and customer sources outside of Europe. It aligns with the group's joint procurement strategy to diversify the sourcing channels, reducing raw material costs. Additionally, by utilizing the group's self-produced raw materials, it expands its product range, paving the way for industrial upgrading.
Responsible Unit	Management Department 、 Sales Department
Resources	In 2023, the Company acquired 10 molding machines and 10 thread rolling machines.
Complaint Mechanism	Compliant channel for the public and employees when their rights are infringed: Call to (07) 6125899, extension: Administration Section.
Short, Medium, and Long-Term Goals	Short-term: Enhance management efficiency. Adjust market distribution to reduce operational risks. Medium to long-term: Employee performance and bonus systems are linked to incentivize Production Unit and Sales Unit to improve product yield and enhance order quality and quantity.
Action Programs and Performance	1.The consolidated operating income in 2023 was 4.321 billion NTD, a decrease of 10% compared to 2022. The operating income of the screw industry was 1.078 billion NTD in 2023, marking a 46% decrease from 2022. This resulted in the lower revenue, gross profit, and net profit after tax in a decade. 2.Earnings per share (EPS) was 1.51 NTD per share in 2023, representing a 50% decrease from 2022
Effectiveness Assessment	Management review of various management systems

Since the second half of 2022, the world has faced severe inflation and geopolitical impacts. Since Q3 of 2022, numerous screw and nut factories in Taiwan have experienced reduced orders due to their customers' slow inventory depletion. Moreover, the

inventory depletion process took up to a year. The sluggish global economy in 2023 took a toll on the demand for turnbuckle fasteners, affecting the entire industrial chain from upstream raw materials and wire rods to finished screws. The screw industry shifted from "the best year ever" in 2022 to "the worst year ever" in 2023.

OFCO's consolidated operating revenue for 2023 was 4.321 billion NTD with a decrease of 10%, compared to 4.817 billion NTD in 2022. There was mainly a significant decrease in revenue for the core business of screws. Net profit after tax in 2023 was NT\$150,370 thousand, the earnings per share was NT\$1.51.

comparison chart between 2023 and 2022



OFCO
Future Company
Development Strategies

- Positioning the Company as a manufacturer of standard fasteners
- Leveraging and integrating group resources to create a win-win situation
- Implementing a 5G AIoT system to create a 4.0 smart factory, improve product yield, and reduce operational costs
- Actively expanding factories and increasing production to increase production capacity and lower costs
- Training talent at all levels to ensure the Company's sustainable operation
- Developing diversified niche industries to boost profits

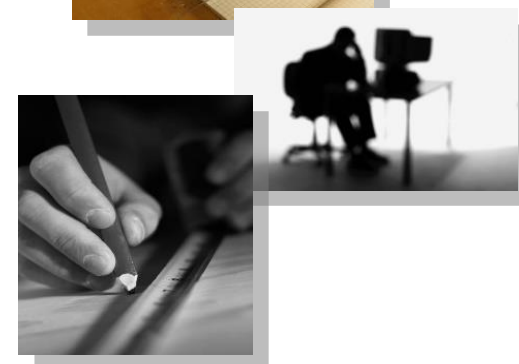
Unit: NT\$ thousand

Item	2021	2022	2023
Generation of direct economic value	1,089,823	2,038,178	1,099,646
Operating revenue	1,081,542	2,020,488	1,078,361
Interest income	291	1,012	10,773
Dividend income	2,633	5,003	1,387
Lease income	0	322	283
Other incomes	4,826	10,161	8,808
Gain on disposal of property, plant and equipment	390	1,192	34
Investment income	141	0	0
Distribution of direct economic value	1,038,765	1,302,718	1,252,672
Operating costs	874,606	1,050,020	949,884
Salary pays and employee benefits	96,960	126,631	93,857
Payments to capital providers	13,172	126,046	208,911
Payments to the government	0	0	0
Community investment	10	21	20
Retained economic value	51,058	735,460	-153,026

Note 1: Rental income includes: Renting rooftop space for sub-subsidiaries to install solar panels

Note 2: Other income includes: Income from the sale of parts or molds from scrapped machinery, insurance claims for factory fires, advance payments received for goods not delivered within two years, etc.

Note 3: Community investments include: Sponsoring nearby neighborhoods for events expense such as Mother's Day and Mid-Autumn Festival, as well as providing donations of essential supplies to underprivileged families



Government financial subsidies in the last three years

Unit: NT\$ thousand

Year	Item	Basis for calculating the subsidy	Amount
2021	Subsidy	Subsidies from Taiwan Water Corporation during the COVID-19 pandemic	4
2022	investment deduction	Smart machinery - Income tax credit	3,347
2022	Subsidy	Occupational Safety and Health Administration, Ministry of Labor - Small and medium-sized enterprise on-site health service subsidy	105
2022	Subsidy	Subsidy from the Workforce Development Agency, Ministry of Labor - Corporate human resources enhancement subsidy program	90
2023	investment deduction	Smart machinery - Income tax credit	1,736
2023	Subsidy	Subsidized by the Ministry of Economic Affairs (MOEA) to participate in screw exhibitions in Germany and the U.S.	60

2.5 Risk Management




Material Topic Management Policy	
Impact on the Organization of the Issue	Through establishing a risk management mechanism, the Company can identify and evaluate the risks that the Company's daily operations may encounter. This allows the Company to propose risk adaptation strategies, reducing its impact on the external environment, the economy, and society.
Policies and Commitments	By implementing regular self-risk reviews and internal control mechanisms, OFCO ensures that the Company's various operations comply with relevant legal regulations. Additionally, the Company formulated "Cyber Security Policy" to address the information operating environment, incorporating it into security management system, which includes establishing a set of preventive and emergency response measures.
Responsible Unit	Board of Directors: Responsible for approving, reviewing, and supervising the Company's risk management policies Audit Office: Supervises and audits the implementation of ethical principles in various operational departments of the

Material Topic Management Policy	
	Company
Resources	The internal audit executive regularly presents audit business reports and audit results to the independent directors at the quarterly Audit Committee meetings.
Complaint Mechanism	Compliant channel for the public and employees when their rights are infringed: Call to (07) 6125899, extension: Administration Section
Short, Medium, and Long-Term Goals	By employing a systematic and structured management approach, the Company effectively identify, prevent, and control risks to maintain normal operations and achieve sustainable operation of the Company.
Action Programs and Performance	<p>1.The Audit Office develops an annual audit plan based on risk assessment results and carries out various system audits according to the plan. This assists the Board of Directors in supervising and controlling potential risks associated with decision-making, ensuring that all operational risks are effectively managed and timely improvement suggestions are provided.</p> <p>2.The General Manager convenes weekly meetings with unit executives responsible for business, manufacturing, finance, management, and so on. These meetings coordinate relevant departments to conduct risk identification, assessment, and management in ongoing operations, as well as discussing and controlling business, production, and financial risks.</p>
Effectiveness Assessment	<p>1.Annual Audit Plan: Covering 16 aspects, in 2023, a total of 60 internal audits were carried out, with no deficiencies found.</p> <p>2.Regular Weekly Risk Meetings with Department Executives: In 2023, a total of 48 meetings were convened by the General Manager</p>

OFCO actively manages risks to continually access domestic and international trends, conduct risk assessments against environmental, social, and governance aspects, regularly self-review, and continuously improve to enhance the Company's resilience and safeguard the best interests of customers and stakeholders. To effectively manage operation-related risks, OFCO selects audit items and frequencies each year based on risk assessment results and mandatory items specified by regulations and develops an audit plan following the Company's internal control and audit mechanism. The plan is executed after obtaining the Board of Directors' approval. The internal audit reports and working papers presented by the Audit Office assess various regulations and business processes within the internal control system to determine the adequacy of current regulations and procedure controls, whether management units and operating units effectively implement internal controls, and whether the effectiveness is reasonable. Improvement recommendations are made as needed.

Material Risk Items

OFCO assesses environmental, social, and economic aspects based on materiality principles to identify the potential material risks and formulate appropriate response measures. The material risks identified through the above process and their corresponding response measures are as follows:

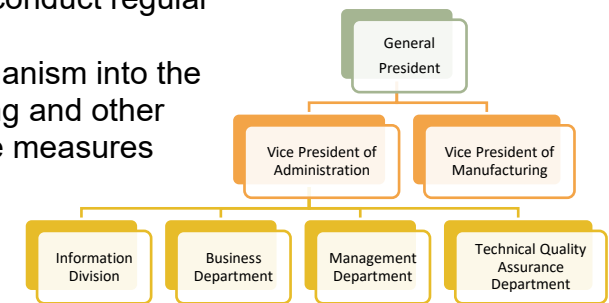
Aspect	Potential Material Risks	Response Measures
 Environment	Risk of Environmental impact	<ol style="list-style-type: none"> 1. The company has realized the best use of water resources through sewage treatment and recycling, that is, the water consumed by the machine in production is recycled and reused after purification. 2. The company conducts pre-planning and evaluation, implementation and operation through the management system, and performs audits and corrective actions afterwards to ease the impact on the environment continuously. The company formulates environmental policies such as compliance with environmental protection laws and regulations, commitment to pollution prevention, and continuous improvement to promote environmental management and improvement plans. Also, formulates the indicators such as compliance with environmental protection laws and regulations, reduction of on-site oil fume, and noise reduction to monitor at any time and strive to achieve the objectives. 3. Effectively reduce pollution emissions and the impact on the environment through the implementation of process safety management and systemized management cycle.
 Social	Risk of Occupational safety	<ol style="list-style-type: none"> 1. Hold fire drills and work safety education and training regularly twice a year to cultivate employees' ability in responding to emergencies and self-safety management. 2. Employees must wear safety helmets, safety shoes, and other safety protection gears at the worksite to reduce occupational injuries of employees.
	Risk of Product Safety	<p>The Company's products are in compliance with the governing laws and regulations of the government without containing any hazardous substance. Also, a customer service hot line and a communication website have been set up for ensuring the customer service quality and for enhancing the cooperative relationship with customers. OFCO also has product liability insurance to mitigate risks associated with customer disputes.</p>
 Governance	Risk of Information security	<ol style="list-style-type: none"> 1. Set up firewalls and quarantine areas for internal and external network services, and strictly monitor the control and use of communication access protocols. 2. Plan and construct a data protection mechanism to reduce the risk of user data leakage. 3. Organize education and training programs to promote information security.
	Risk of Legal changes	<ol style="list-style-type: none"> 1. Ensure that all personnel and operations of the company truly comply with relevant laws and regulations by establishing a governance organization and implementing an internal control mechanism. 2. Update relevant regulatory information occasionally and urge colleagues to comply.

Information security risk management

To strengthen the Company's information security and improve the information security management system, the Information Office is responsible for establishing information security risk management rules. When the information system is improperly used or sabotaged by internal or external personnel, or when it has been subjected to emergency accidents such as improper use or sabotage, the following procedures shall be followed for trouble-shooting, or the head of the Information Office shall convene a meeting for heads of related department to involve the technical matters, and the information personnel in the Information Office will propose solutions and follow-up preventive and improvement measures; the Audit Office will conduct regular internal audits.

OFCO formulate the cyber security policy aims to incorporate the security management mechanism into the Company's computer system, network, data, equipment, personnel, anti-virus and anti-hacking and other related information operation environments, with a set of preventive and emergency response measures established, and information security promotions, to ensure the security of the Company's information operations.

In 2023, there were no losses due to material cybersecurity incidents.



Information Security Organizational Structure

The Company's Information Office is the responsible unit for information security. This unit has one information officer and one information security officer responsible for formulating internal information security policies, planning and implementing information security operations, and promoting and implementing information security policies and outsourcing Communication and coordination between the Company and its employees, and regular reports the Company's information security governance to the Board of Directors. The Audit Office is the supervisory unit of information security supervision. There is one chief audit officer in this office to supervise the implementation of internal information security. If there are any deficiencies found after the audit, the audited unit will be required to propose relevant improvement plans and concrete actions immediately, and regular follow-up tracking is conducted for improvements, in order to reduce internal information security risks.

Information security policies

- 1.Systems and regulations: Establishing the Company's information security management system to regulate operational conducts.
- 2.Utilization of technology: Establish information security management equipment and implement information security management measures.

3. Personnel training: The Company conducts information security education and training to enhance the information security awareness of all employees.

Management programs for information security

When the information system is improperly used or deliberately damaged by internal or external personnel, the obstacles are to be removed according to the following procedures.

1. The meeting is convened by the head of the Information Office and attended by the heads of relevant departments.
2. For technology-related matters, the IT staff of the Information Office propose solutions and follow-up preventive and improvement measures
3. And the Audit Office conducts internal audits on a regular basis.

Response Flowchart for External Intrusion into Information Systems



Cybersecurity Concrete management risks



Software Security Management

- It is forbidden to install unauthorized software on any computer. Any legal actions involved must be borne by the computer user.
- Unknown software, files and websites are often the sources of spreading viruses. To ensure computer safety, these must not be installed and used.



Information Confidentiality

- Personnel at all levels must comply with the confidentiality regulations when accessing any information of the Company due to business reasons, and shall not disclose the information to others.
- If the information required for business involves personal data of others or confidential information, it is only provided with the consent of the responsible officers.
- Important documents and contracts must be kept properly. If there are documents to be delivered, the folder must be sealed tightly to prevent unauthorized personnel from viewing them.



Computer Equipment Confidentiality

- Computer passwords must be changed every six months. It is forbidden to use the same password and avoid posting passwords in places that are easy to leak.
- When leaving the seat for more than five minutes, the computer account must be locked or logged out, to prevent others from operating the computer.



Information Maintenance and Management

- The computer system and data security must be managed and maintained by the user him or herself. If there is any system virus infection or abnormal situation, the personnel of the Information Office should be notified immediately to handle the issue.
- Various data should be backed up and stored regularly to avoid data damage caused by equipment failure or human factors from affecting the business.
- When getting off work, keep important documents properly, and shut down unused computer systems and peripheral equipment.

Resources invested in cyber security management

Information security has become an important issue for the Company's operations. The corresponding information security management matters and the resources invested are planned as follows:

- Dedicated manpower: The Company has established a dedicated "Information Office" to be responsible for the Company's information security planning matters, in order to maintain and continue to strengthen information security.
- Customer satisfaction: There were no major information security incidents, and no complaints of customer privacy violation or loss of customer information.
- Training: Two social engineering phishing email tests were conducted in 2023.

In December 2023, two social engineering simulations were conducted for 35 employees of the Company. The click-through rate of the tested employees to the phishing letters is as follows:

Total employees	Opening the email		Clicking on the link		Opening the attachment		Clicking on the link or opening the attachment		Any of the acts	
	Number of people	Ratio	Number of people	Ratio	Number of people	Ratio	Number of people	Ratio	Number of people	Ratio
70	6	8.57%	5	7.14%	11	15.71%	12	17.14%	17	24.29%

In 2023, a total of 70 person/hours of information security training courses were completed for general employees through online courses. The main content of the courses were information security awareness training, and phishing letter recognition and prevention.





Product Quality Management

3.1 Product Quality and Safety

Material Topic Management Policy	
Impact on the Organization of the Issue	<p>Positive Impact: OFCO primarily focuses on exports, thus it needs to closely monitor relevant regulations in the fastener industry, such as EU/ISO/REACH/RoHS/CBAM, in the EU and Americas regions, conforming to the latest regulatory standards for production and quality control</p> <p>Negative Impact: Quality control laboratory is equipped with high-standard testing equipment, which complies with TAF testing standards. It regularly participates in the mutual verification of testing techniques with CTS, a third-party testing organization. This rigorous control ensures that the Company's product quality aligns with international regulations and meets customer requirements</p>
Policies and Commitments	The Quality Policy is to follow international legal directions and objectives, as well as a commitment not to use conflict minerals and materials that do not comply with environmental regulations. The Company is dedicated to strict adherence to ethical, social, and labor-friendly regulations.
Responsible Unit	Sale Department and Quality Management Department
Complaint Mechanism	<ul style="list-style-type: none"> •General public and employees: Call to (07) 6125899, extension: Administration Section •Raw material and material suppliers: Call (07) 6125899, extension: Procurement Section or Audit Office •Customers: Call to (07) 6125899, extension: Business Department •Annual customer satisfaction survey •Irregular customer visits
Short, Medium, and Long-Term Goals	<p>Short-term:</p> <ol style="list-style-type: none"> 1. Regular (monthly/quarterly/annually) calibration and maintenance of all machinery and testing equipment to ensure the production quality of machines and the accuracy of quality inspections. 2. Conduct quarterly assessments, classification, and evaluations of partner suppliers to ensure that all suppliers align with the goals and growth of OFCO. <p>Medium to long-term goals:</p> <ol style="list-style-type: none"> 1. Achieve a production yield of 99% and produce products that meet international regulatory requirements. 2. Establish mutually beneficial interactions with partner suppliers and customers to achieve a 3-ways-win goal.
Action Programs and Performance	<ol style="list-style-type: none"> 1. Laboratory equipment and on-site inspection tools undergo regular internal and external calibration. 2. The Quality Management Unit establishes a detailed list of controlled equipment and implements regular calibration plans for each. 3. Following internationally recognized ISO 9001/TAF and Product and Management Regulations, the Company obtained relevant certifications and implemented management practices within the factory.

Material Topic Management Policy	
	4. Internally established and implemented a comprehensive self-inspection mechanism for production procedures to achieve the goal of stable product quality.
Effectiveness Assessment	1. The quality management department closely monitors the updates of various regulations to ensure that production items meet customer expectations. 2. In response to the legislation proposed by the European Union, such as the issue of not using Russian raw materials in 2023, OFCO immediately initiated a response initially and explicitly stated procurement standards, complying with the regulations. 3. OFCO consistently receives A - B or higher ratings in customer annual supplier assessments.

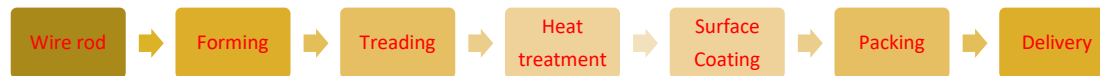
3.1.1 Industry Value Chain

With over three decades of expertise in R&D and manufacturing of screws, OFCO's primary products are Hexagon Bolts and Socket Screws. It is the largest Taiwanese manufacturer of medium carbon bolts exported to Europe, producing high-yield products. The Company is committed to being the leading company in the fastener industry, focusing on quality and service. With the integrated resources of its parent company, Taiwan Steel Group, OFCO offers a full range of services, from upstream steel materials to finished screws. It has a comprehensive layout from top to bottom, maximizing resources, reducing production costs, providing flexible capacity, and adaptable product line allocation. The Company ensures delivery schedules meet customer expectations and enhances the competitiveness of the comprehensive screw supply chain from raw materials to finished products.



Ziguan Factory

Manufacturing process

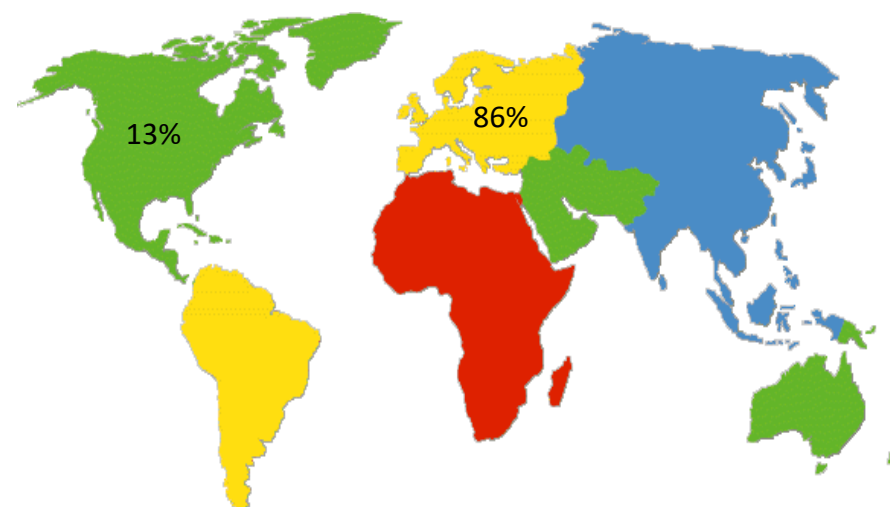


The Company pays great attention to the process stages, flexible production capacity, and maneuverable production line allocation to meet customer expectations








Product sales area in 2023






3.1.2 Product Features and Standards

OFCO' main products are finished screws, they can be widely adopted in the fastening combination of industrial machinery, electrical machinery, appliances, construction, transportation equipment and the petrochemical industry among various industrial products.



HEX HEAD CAP SCREW COARSE THREAD 				HEX HEAD FLANGE BOLT 				HEX SOCKET HEAD CAP SCREW 			
METRIC DIN 933 / 931 ISO 4017 / 4014 8.8 / 10.9		INCH ASTM 18.2.1 G5 / G8		METRIC DIN 6921 8.8 / 10.9		METRIC DIN 912 / ISO 4762 8.8		METRIC DIN 912 / ISO 4762 10.9		METRIC ISO 10642 8.8 / 10.9	
Dia	Length	Dia	Length	Dia	Length	Dia	Length	Dia	Length	Dia	Length
M3-M27	8-300mm	1/4-1"	1/2-8"	M5-M12	10-80mm	M3-M24	8-300mm	M5-M24	8-300mm	M3-M16	8-140mm

HEX SOCKET FLAT HEAD CAP SCREW 				HEX BUTTON HEAD CAP SCREW 				HEX SOCKET THIN HEAD CAP SCREW 			
METRIC ISO 10642 8.8 / 10.9		METRIC DIN 7991 10.9		METRIC ISO 7380-1 10.9		METRIC ISO 7380-2 10.9		METRIC DIN 7984 8.8		METRIC ISO 7380-1 10.9	
Dia	Length	Dia	Length	Dia	Length	Dia	Length	Dia	Length	Dia	Length
M3-M16	8-140mm	M5-M12	10-60mm	M3-M12	8-100mm	M5-M12	10-50mm	M3-M12	8-100mm	M3-M12	8-100mm



MAIN PRODUCT

HEX HEAD CAP SCREW COARSE THREAD

METRIC
DIN 933 / 931
ISO 4017 / 4014
8.8 / 10.9
Dia M3-M27
Length 8-300mm

INCH
ASTM 18.2.1
G5 / G8
Dia 1/4 - 1"
Length 1/2 - 8"

HEX SOCKET HEAD CAP SCREW

METRIC
DIN 912
ISO 4762
8.8
Dia M3-M24
Length 8-300mm

METRIC
DIN 912
ISO 4762
10.9
Dia M5-M24
Length 8-300mm

HEX SOCKET FLAT HEAD CAP SCREW

METRIC
ISO 10642
8.8 / 10.9
Dia M3-M16
Length 8-140mm

METRIC
DIN 7991
8.8 / 10.9
Dia M5-M12
Length 10-60mm

HEX HEAD FLANGE BOLT

* Plain / Zinc Plated / Yellow Zinc Plated

METRIC
DIN 6921
8.8 / 10.9
Dia M5-M12
Length 10-80mm





HEX SOCKET THIN HEAD CAP SCREW



METRIC
DIN 7984
8.8
Dia M3-M12
Length 8-100mm

HEX BUTTON HEAD CAP SCREW

METRIC
ISO 7380-1
10.9
Dia M3-M12
Length 8-100mm

METRIC
ISO 7380-2
10.9
Dia M5-M12
Length 10-50mm

Product Categories	Product Standards
<p>Hex Head Cap Screw / Bolt)</p> 	<p>DIN 931 DIN 933 ISO 4014 ISO 4017 ASME 18.2.1</p>
<p>Hex Flange Screw / Bolt</p> 	<p>DIN 6921</p>
<p>Hex Socket Cap Screw</p> 	<p>DIN 912 DIN 7984</p>
<p>Hex Socket Flat Head Screw</p> 	<p>DIN 7991 ISO 10642</p>

Product Categories	Product Standards
<p>Hex Socket Button Head Bolt</p> 	<p>ISO 7380-1 ISO 7380-2</p>
<p>Hex lobular socket screws series</p> 	<p>ISO-14579 ISO-14580 ISO-14581 ISO-14583 DIN-34805-1 DIN-34805-2</p>

3.1.3 Product Responsibility and Safety

OFCO's production technology and experience are mature, and it has reliable upstream and midstream manufacturers providing efficient production equipment and molds, along with a responsive downstream processing system. This complementary collaboration forms a complete, robust industrial chain. OFCO places great importance on product quality and follows a Quality Policy of "strengthening quality and quantity, implementing management capabilities, and enhancing customer satisfaction". It has established a comprehensive quality inspection system and testing laboratory, working diligently to stabilize product quality over the long term.

Quality is a significant focus for OFCO, and it has implemented the ISO 9001:2015 Quality Management System to establish quality inspection system and inspection procedures that meet quality assurance requirements. The Quality Control Department is responsible for incoming inspection, production inspection, and final product inspection etc., according to standard specifications. All employees understand and share the concept of prioritizing quality, and pursuing superior quality is everyone's responsibility.

To manage product quality and its impact on safety and health, OFCO has a laboratory certified by the Taiwan Accreditation Foundation (TAF). By passing ISO/IEC 17025:2017 and CNS 170235:2018, the product specifications are ensured to comply with standards, covering testing items related to ring gauge, plug gauge, metallographic microscope, and more. Quality control is performed based on the specifications of different products.

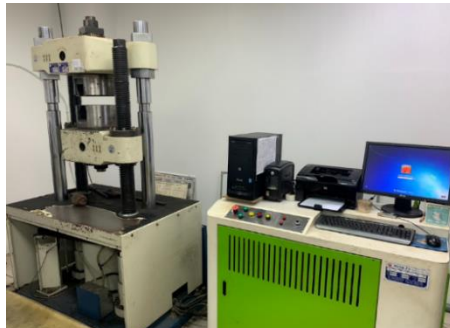


Every screw produced by OFCO is marked with a registered trademark on its head, bearing the symbol **OF**. This marking serves as an identification of the manufacturer and is also a testament to the Company's commitment to product responsibility.



Testing Scope of OFCO Laboratory

<ul style="list-style-type: none"> ● Ring gauge ● Metallographic microscope ● 2.5D vision measuring machine ● 50-ton universal material testing machine ● 100-ton universal material testing machine ● Portable coating thickness gauge calibration foils 	<ul style="list-style-type: none"> ● Projector ● Plug gauge ● Eccentricity tester ● Thermocouple ● Three-Wire thread gauges ● Rockwell hardness tester ● Micro-Vickers hardness tester ● Temperature and humidity meters 	<ul style="list-style-type: none"> ● Salt spray machine ● Granite platform ● Radius gauges ● Gauge block ● Axial force gauge ● Calibration foils ● Signal generators ● Torque wrench 	<ul style="list-style-type: none"> ● Eddy current coating thickness gauge calibration foils ● Outside micrometer ● Internal gauge calibration ring gauge ● Internal hexagon depth gauges ● DIN 603 head thickness gauges ● Head inspection instruments ● Eccentricity tester with dial indicators ● Microscope optical rulers
---	--	--	---



OFCC Laboratory is a TAF-certified laboratory

OFCC is equipped with a professional laboratory and various inspection equipment, and all products are controlled following relevant standard regulations to meet product specification requirements. In 2023, OFCC did not violate product health and safety, product information and labeling, and marketing and communication-related regulations.

3.2 Customer Service

Material Topic Management Policy	
Impact on the Organization of the Issue	Annual customer satisfaction reflects feedback on the quality of OFCO's services. By providing excellent service, the Company can establish long-term customer partnerships, retaining customer and stabilizing revenue.
Policies and Commitments	<ul style="list-style-type: none"> • OFCO conducts an annual customer satisfaction survey to assess the status of customer service • Regular quarterly reviews are conducted with the Sales Unit to analyze customer feedback and make improvements to enhance service quality
Responsible Unit	Sales Department
Complaint Mechanism	<ul style="list-style-type: none"> • General public and employees: Call to (07) 6125899, extension: Administration Section • Raw material and material suppliers: Call (07) 6125899, extension: Procurement Section or Audit Office • Customers: Call to (07) 6125899, extension: Sales Department • Annual customer satisfaction survey • Irregular customer visits
Short, Medium, and Long-Term Goals	<p>Short-term:</p> <ul style="list-style-type: none"> • Collect feedback from over 80 valid customer satisfaction surveys annually. • Achieve an average customer satisfaction score of 85 or higher for the top 10 customers of the year <p>Medium to long-term: Within 10 years, attain an average customer satisfaction score of 90 or higher for the top 10 customers of the year</p>
Action Programs and Performance	<ul style="list-style-type: none"> • The sales contact person irregularly communicates with customers via phone/email to gather feedback and understand their needs • Regular business meetings are held to ensure service quality
Effectiveness Assessment	<ul style="list-style-type: none"> • At the beginning of each year, OFCO conducts a service satisfaction survey of the previous year and analyzes the satisfaction level after collating customer feedback. • The average score in 2023 was 89.4, reaching the short-term goal, and the Company is well on its way to achieving the medium and long-term goals. • In 2023, except for the impact of shipping delays, the customer scores were higher than those in 2022, indicating that the Company has received positive recognition from customers.

3.2.1 Customer Satisfaction

Through customer satisfaction surveys and communication, as well as high-quality sales services, OFCO has gained the trust of its customers. Customer feedback and satisfaction ratings serve as the driving force for continuous improvement and the enhancement of service quality. By providing customers with comprehensive services and high-quality products, OFCO aims further to enhance its product competitiveness in the global market.

The goal for customer satisfaction is to achieve an average score of 85 or higher among the top 10 customers of the year. In 2023, the satisfaction survey results averaged 89.4, an increase of 3 percentage points from last year. It is obvious that customers feel that Jiuyang's continuous improvement and growth are also recognized.



In the next five years, OFCO has set the target of achieving an average satisfaction score of 90 points or more, thereby continuously improving customer service quality. OFCO's satisfaction score was higher than 85 in the past three years, indicating that customers have favorable impressions of OFCO's services. Satisfying customer needs and meeting customer expectations is the goal that OFCO is committed to achieving. OFCO has established a customer complaint handling process, providing channels for customers to give feedback and ask questions, hence implementing real-time handling of customer opinions.

OFCO sends out a customer satisfaction survey questionnaire at least once a year, including items such as quality, delivery schedules, responsiveness, production flexibility, and more. The

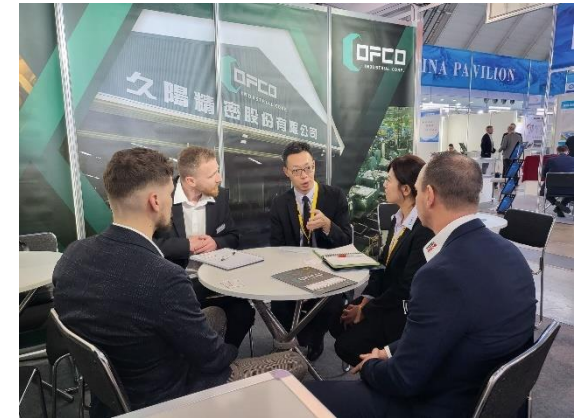
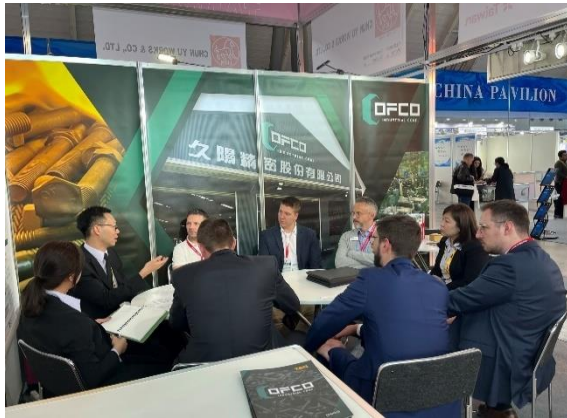
customer response rate is approximately 70%, demonstrating close communication between OFCO and its customers and that customers greatly value OFCO.

Customer Complaint Mechanism and Handling Process

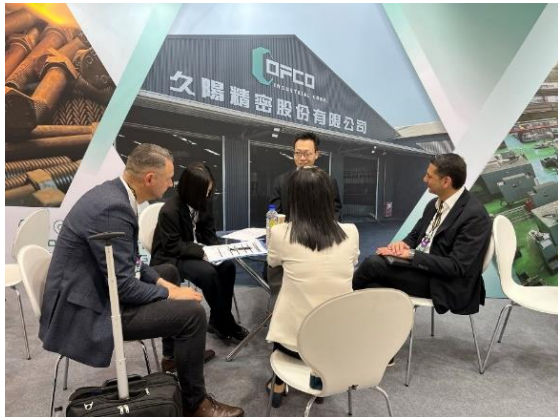


The channels OFCO obtaining customer needs and expectations does not only limit to customer satisfaction surveys, the irregular cooperation with customers' requirements and audits in product, environment, and responsibility is also adopted, collaborating on prevention and continuous improvement.

In 2023, OFCO vigorously participated in relevant product exhibitions at home and abroad, engaging in face-to-face communication with customers and actively introducing OFCO to foreign customers to enhance the Company's reputation. In March 2023, the President led the sales colleagues to attend the Fastener Fair Stuttgart in Germany and visited local clients to exchange opinions on orders and products. The Taiwan International Fastener Show Kaohsiung was held in May, and many foreign customers participated in the exhibition and visited OFCO's factory. In October, the President led the sales colleagues to participate in the International Fastener Expo in Las Vegas, USA.



Fastener Fair Stuttgart in Germany



Taiwan International Fastener Show Kaohsiung



International Fastener Expo in Las Vegas, USA.

3.2.2 Customer Privacy

To protect customer information, the Information Technology Office has implemented cybersecurity risk management measures to strengthen cybersecurity management. This is done to safeguard customer privacy and data security. For details on cybersecurity risk management measures, please refer to Section 2.5 on Risk Management. In 2023, there were no complaints or incidents related to violations of customer privacy or loss of customer data.

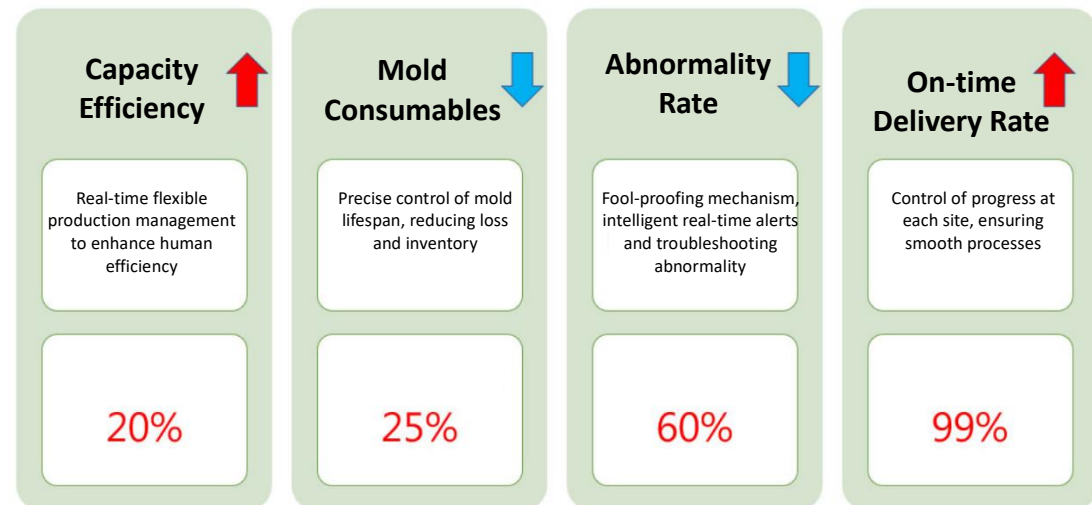
3.3 Innovation and Research & Development

From 2020 to 2021, OFCO introduced a 5G AIoT Smart Factory solution, integrating smart digital technology into its processes. Through big data collection and model prediction, the system allows rapid measurement of machine's raw materials and output data, machine's production status and parameters, quality inspection data, mold consumables lifespan, and technician machine operation time. It also involves the establishment of a production platform with product QR codes and using smart manufacturing management system to optimize production processes, improve management quality, reduce error rates, and address labor-related issues.

By creating a Smart Factory 4.0, OFCO has gained comprehensive control over every trend and flow of screw production process, allowing for increased overall production capacity and enhanced on-site manufacturing efficiency. This improvement has led to significant enhancements in quality control and on-time delivery, including a 20% increase in production efficiency, a 25% reduction in mold costs, a 60% decrease in number of abnormalities, and an achievement of a 99% on-time delivery rate.



Effectiveness of 5G AIoT



Specific results of technology and innovation

5G Transmission Advantages

Overcoming traditional manufacturing environment limitations, utilizing real-time transmission technology to provide immediate imagery, alert for abnormalities, and solve problems instantly.

AIoT Artificial Intelligence of Things

Realizing smart manufacturing, integrating production equipment and material warehouses through Internet connection.

Intelligent ERP System

Combined with adaptive ERP management, linking all departments for comprehensive process control.

3.3.1 Fostering an Innovation Culture

The Company irregularly organizes lectures and professional educational training to provide courses for employees to enhance their professional capabilities, stimulate innovation, and improve creative thinking. In addition to surface treatment techniques courses which provides and explanations and case sharing of screw electroplating processes, multiple management practice courses were specifically held to help employees understand the importance of inter-departmental communication and coordination. The goal is to shape an innovative company culture through effective and open communication.

3.3.2 Intellectual Property Management

To achieve effective operational goals, maintain production results, expand revenue, increase profitability, and create brand value, an intellectual property strategy is integrated with the Company's operational objectives. This strategy operates by enhancing the Company's value through intellectual property rights, protecting operational freedom, strengthening competitive advantages, and

enhancing the Company's brand image.

Currently, OFCO has applied for two types of trademarks, including the Company's LOGO and product head markings, in six regions or countries, including Taiwan, the United States, Canada, Mainland China, the United Kingdom, and the European Union.

- Brand layout: OFCO's trademark applications, after years of effort, have gradually been completed, with trademark applications filed in major countries/regions around the world according to the business location.
- To confirm trademark usage units using the approved patterns.
- A dedicated unit maintains and registers documents related to property rights.
- Regular maintenance and review: Review the usage of registered trademarks to assess the need for ongoing maintenance.
- Plan for future development and file new trademark registration applications in advance.



Response Measures for Addressing Intellectual Property-Related Risks

- Continuously optimize intellectual property management methods and establish necessary documents and procedures to implement for the acquisition and authorization of intellectual property rights to prevent infringement.

1



- Implement personnel management, access control, and control over the storage of confidential data to increase the protection of confidential information.

3



- Establish a dedicated reporting contact person for cases of infringement and immediately report and investigate upon discovery of suspected infringement.

2



- Conduct irregular internal training and campaigns to implement the protection of confidential information including non-compete, customer data confidentiality, insider trading preventing, and information security managing, thereby avoiding infringement on the intellectual property rights of

4





Green Operations

4.1 Climate Change Risk Management

4.1.1 Climate Governance

Climate change has significantly impacted the global environment and socioeconomic systems. Under the trend of global climate change, rising temperatures will pose threats to infectious diseases such as malaria and dengue fever to many individuals. After data collecting and researching, *Scientific American* found that extreme heat and air pollution are pushing urban residents toward fatalities. The relevant impact of global climate change, leading to extreme weather conditions, can no longer be ignored.

Responding to climate-related risks has become the most critical issue in company operations. In January 2023, Taiwan passed the “Climate Change Response Act”, which targets achieving net-zero carbon emissions by 2050. Based on long-term greenhouse gas reduction and various stage-controlled objectives, a carbon fee will be imposed starting in 2024.

In response to this, handling the impacts of climate change has brought to company sustainable operation, OFCO is committed to addressing climate change risks by focusing on four primary areas to promote low-carbon transition and climate adaptation:



The Top Executive approves the vision and strategies concerning climate change and reports them annually to the Board of Directors.



Assess the severity of climate change and international trends, set performance indicators and quantifiable goals, and regularly review and disclose the outcomes.






Integrate climate change into company risk management, quantifying the financial impact of its risks and opportunities.




Implement strategies, undertake mitigation and adaptation actions, develop low-carbon manufacturing technologies, and lead the supply chain to enhance competitiveness.

To address the impact of climate change on company operations and to specifically disclose information on climate change, OFCO has adopted the Task Force on Climate-related Financial Disclosures (TCFD) framework issued by the International Financial Stability Board since 2022. Departments have initiated a business inventory and risk identification regarding climate change, including analyzing the direct or indirect impacts of extreme weather, transition effects due to regulations, technology, or market requirements, and other risks and opportunities resulting from Company's operations activities that being impacted in humanities and social aspects. Based on the analysis results, risk management strategies have been devised as the core of the response to climate change actions. These plans are the basis of estimation of management costs and financial impacts. The aforementioned collected data reinforces the Company's climate change governance and systematically evaluates financial associations to mitigate risks and seize opportunities.

OFCO adopts the TCFD disclosure framework, which explains the four core elements: Governance, Strategy, Risk Management, Metrics and Targets.

Hierarchy of Core Elements	Main Content	Specific Actions by OFCO
 Governance	OFCO's Board of Directors is responsible for overseeing climate-related risks and opportunities, bearing the responsibility for climate governance	The Company has established a Climate Change Response Team composed of the General Manager and the management team. This team is responsible for defining the vision, strategy, and medium-to-long-term goals for climate change adaptation. The team promote relevant specific actions and regularly reports strategies to the Board of Directors.
 Strategy	Identify short, medium, and long-term risks and opportunities and assess potential impacts	Through inter-departmental discussions and the identification of climate-related risks and opportunities, relevant department executives evaluate the likelihood and timing of the occurrence of climate-related risks and opportunities, along with their impact level on the Company. Risk identification and classification are also conducted, analyzing the potential operational and financial impacts of climate change on the Company.
 Risk Management	Identify and evaluate the process of climate change risks and integrate climate change risks into the company risk management process	OFCO refers to the TCFD framework to identify climate change risks and opportunities. Department executives consider OFCO's current operational status and available resources and tailor specific, feasible, and effective climate change risk management policies for significant risk items. OFCO has initiated adaptive strategies and actions to address climate change, including promoting low-carbon and energy-saving measures, conducting greenhouse gas inventories, and promoting resource

Hierarchy of Core Elements	Main Content	Specific Actions by OFCO
		reusing. The Company progressively seeks opportunities to reduce energy consumption in the company and its products. There are plans to gradually enhance financial impact assessments to manage risks brought about by climate change effectively.
 Metric & Targets	Improving the disclosure quality of greenhouse gas emissions information	OFCO has completed the inventories and external verification of the Scope 1 and Scope 2 greenhouse gas emission data for 2023. The relevant data information has been fully disclosed in the sustainability report.
	Establish relevant metrics and track their achievement situation	Setting climate-related performance indicators and quantifiable goals, tracking their achievement rate periodically and disclose to the public. Establishing the medium-to-long-term goal of “2050 Net-Zero Emission”.

4.1.2 Climate Change Response Strategy

Identification Results of Climate Risks and Opportunities

The executives of relevant departments have considered OFCO’s current operational status and available resources. They’ve gathered insights into various international initiatives or organizations related to sustainability and climate change, collecting main concerns from the same industry. Based on the type of organizational operations, they’ve sifted through relevant climate risk and opportunity topics into consideration. Following the TCFD’s recommended lists of transition risks, physical risks, and opportunities, they’ve understood the definitions of each risk and opportunity. Subsequently, they’ve conducted assessments of strategies and financial impacts concerning the risk and opportunity items.

Climate Risk Identification Results				
Risk Category	Risk Issue Description	Impact on OFCO	Potential Financial Impact	Mitigation/Adaptation Response Measures
Physical risks - Immediacy	Frequent occurrences of extreme weather impact the supply chain and transportation	Extreme weather events (typhoons, floods, heavy rains, etc.) lead to equipment damage and operational interruptions in the factory. Interruptions in raw material supplies result in production halts, and road disruption or suspension of maritime transport make it unable to ship as scheduled.	Decrease in revenue	<ul style="list-style-type: none"> Arrange for early or postponed procurement to avoid disruptions caused by extreme weather events. Upon being informed of weather changes events such as typhoons, floods, or heavy rains, immediately report to higher executives. Establish an inter-departmental disaster prevention team, including the manufacturing, environmental safety, engineering, and management departments. Initiate disaster prevention measures, check if drainage systems are clear and unobstructed, ensure proper closure of doors and windows in each factory, and pull up flood barriers based on precipitation levels.
	Increased likelihood of water shortage due to climate change	Because of water scarcity, decreased water pressure or water outages cause disruptions in water supply, impacting domestic water usage and necessitating water outsourcing.	Increase in operating costs	<ul style="list-style-type: none"> The Company's production processes use minimal water and can be reused, so water restrictions or outages have minimal impact on the production line. The Company's dull water tank capacity can provide daily water needs of the staff for one day. Pre-storing water and implementing water-saving practices should be managed to come through water outages.
Transition risks - Policy and legal risks	Various countries are implementing carbon taxes/fees regulations	The "Climate Change Response Act" enacted on February 15, 2023, established government-imposed carbon fees, expected to be applicable from 2025, resulting in increased operating costs. Due to government restrictions on total emissions or pressures from NGO, companies must purchase carbon credits through carbon market trading to offset their emissions. If the Company fails to reduce carbon emissions, it needs to purchase	Increase in operating costs Decrease in revenue	<ul style="list-style-type: none"> OFCO has completed the greenhouse gas inventory for 2023 and has undergone external verification, disclosing full data information in the sustainability report. Replaced energy-efficient machinery, educated employees on always turning off unused power and energy-saving tips. Conducted a comprehensive inventory of energy consumption and gas emissions for factory equipment and production lines, subsequently manage and analyze with the collected data.

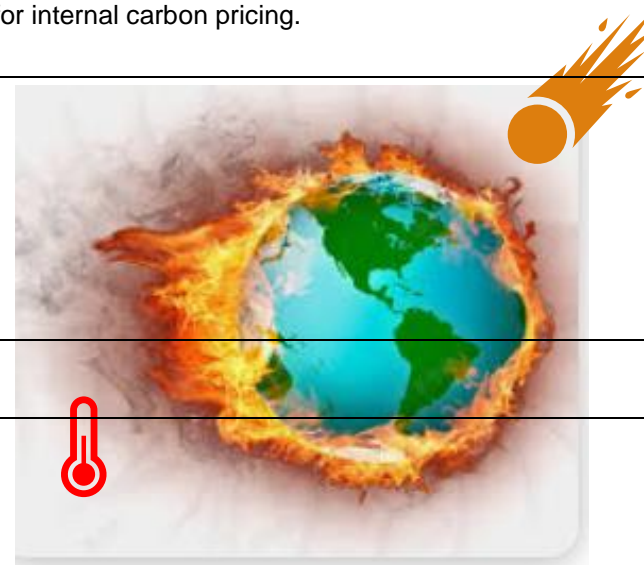
Climate Risk Identification Results				
Risk Category	Risk Issue Description	Impact on OFCO	Potential Financial Impact	Mitigation/Adaptation Response Measures
		carbon credits through carbon market trading, which will increase the Company's operating costs. Facing the EU's CBAM and the United States Clean Energy and Security Act, if the Company cannot reduce the product's carbon footprint, customers will bear the carbon tax on imported goods, leading to decreased competitiveness in order acquisition, resulting in reduced revenue.		
	Government is raising the standards for the use of renewable energy	Companies are required to increase the proportion of renewable energy usage by government. As the Company has not yet installed renewable energy generation equipment, the Company needs to additionally purchase green energy, which will increase its capital expenditure or operational costs.	Increase in operating costs	Finding a suitable location to build solar panel
	To respond to the low-carbon trend in product carbon footprint, it may be necessary to adjust or replace cooperating suppliers	Climate change or increased awareness of climate change caused customers' preference change among products, which might prompt them to revise procurement policies for responding carbon-reduction policies and trends. The Company needs to upgrade or replace low-carbon equipment to reduce greenhouse gas emissions, which will increase capital expenditure by	Increasing operational expenses	<ul style="list-style-type: none"> • In response to the global consensus on low carbon requirements, business trips prioritize the lowest carbon itinerary. Exported products transportations also follow arrangements for the lowest carbon shipping. • Prioritizing the purchase of products with carbon labels to support manufacturers in disclosing their product's carbon footprint. Cooperate in reducing carbon emissions during product usage and waste disposal, achieving the goal of reducing greenhouse gas emissions.

Climate Risk Identification Results				
Risk Category	Risk Issue Description	Impact on OFCO	Potential Financial Impact	Mitigation/Adaptation Response Measures
		investing relevant equipment. Increasing operational expenses will also be associated with training staff to operate upgraded equipment.		


4.1.3 Climate change related governance

Item	Execution
I .Describe board and management level supervision and governance on climate-related risks and opportunities	<p>The company's board of directors serves as the highest supervisory unit for climate change risk governance, responsible for reviewing and formulating climate strategies, and assigns general management to lead relevant department heads to implement climate risk management operations and regularly track the achievement of environmental sustainability goals.</p> <p>It is expected that the annual climate governance work implementation results will be summarized and reported to the board of directors at least once a year.</p>
II. Describe the climate-related risks and opportunities the organization has identified and their impact on businesses, strategies and financial planning over the short, medium and long term.	The company is led by the general manager and is in charge of all relevant departments. Through regulatory review, study of research reports, peer and market information review, 7 transformation risks and 4 opportunity issues were compiled.
III. Describe the financial impacts of extreme weather events and transformational actions.	The Company uses the United Nations Intergovernmental Panel on Climate Change (IPCC) Sixth Assessment Report (AR6) Shared Socioeconomic Pathway SSP5-8.5 - very high emissions scenario as a reference scenario. Additionally, the Taiwan Climate Change Projection Information and Adaptation Knowledge Platform (TCCIP) and the National Science and Technology Center for Disaster Reduction's 3D Disaster Potential Map are utilized to consider changes in operating site risks. In the future, the Company will continue to refine its analysis of physical risk scenarios and strengthen the Company's climate adjustment

Item	Execution
	management and strategies. Frequent occurrences of extreme climates have affected suppliers' normal production or distribution and shipments, which will result in the interruption of factory operations and reduce the Company's revenue.
IV. Describe how the climate risk identification, assessment, and management processes are integrated into the overall risk management system	OFCO uses the TCFD framework to identify the risks and opportunities of climate change. Relevant department heads consider the company's current operating conditions and available resources to tailor specific, feasible, and effective climate change risk management policies for significant risk projects.
V. If situational analysis is used to assess the resilience to climate change risks, describe the contexts, parameters, assumptions, analysis factors, and key financial implications	Under planning
VI. If there is a transformation plan for managing climate related risks, describe the plan and the metrics and targets used to identify and manage physical and transformation risks.	To reduce carbon emissions per product unit and the impact on the environment, the Company continues to research methods to reduce energy and resource consumption and aims to reduce direct emissions from operating activities (scope 1) and indirect emissions from energy use (scope 2). The Company has set targets for saving electricity and water to ensure that the intensity of greenhouse gas emissions meets expectations. The implementation includes: 1. Eliminating and replacing old equipment, simplifying processes to reduce waste, and lowering carbon intensity during the manufacturing stage. 2. Following regulations to plan and install solar power generation devices and using renewable energy to identify risks and opportunities.
VII. If internal carbon pricing is used as a planning tool, the basis for the pricing should be described.	The company currently has no plans for internal carbon pricing.
VIII. If climate related targets are set, the activities covered, the scope of greenhouse gas emissions, the planning period, and the annual progress of achievement should be stated; and if carbon offsets or renewable energy certificates (RECs) are used to achieve the relevant targets, the source and quantity of carbon credits to be offset or the quantity of renewable energy certificates (RECs) should be stated.	Under planning
IX. Greenhouse gas inventory, assurance status and reduction targets, strategies and concrete action plans.	Please refer to the table below



4.2 Energy Management

Material Topic Management Policy	
Impact on the Organization of the Issue	Positive Impact: Comprehensive energy management and energy-saving improvements leading to energy-saving and carbon reduction Negative Impact: Failure to implement energy-saving improving programs resulted in increased power use and intensified carbon emissions.
Policies and Commitments	OFCO's main energy consumption is electricity. Therefore, in terms of energy saving, the mission is to reduce the power consumption in production per unit and to achieve effective use of energy through continuous monitoring systems and independent management of production unit.
Responsible Unit	Administration Section, Manufacturing Department.
Complaint Mechanism	Compliant channel for the public and employees when their rights are infringed.  : (07) 6125899, transfer to the Administration Section or the Environmental Safety Section.
Short, Medium, and Long-Term Goals	Short-term goal: Energy saving rate of over 1% during the year or decrease energy intensity by 1%
Action Programs and Performance	<ul style="list-style-type: none"> • OFCO has updated the machines and used Chunghwa Telecom's 5G network to build a 4.0 smart production line since 2021 Q4 so to improve production efficiency and save electricity and energy consumption. • Office energy saving campaigns and replacement with LED lighting fixtures. • Replace with energy-efficient refrigerators and air conditioners .
Effectiveness Assessment	Through monitoring systems and autonomous management at the production units, striving towards a 1% energy-saving target annually. The increase in electricity consumption in 2023 was due to increased production volumes and will be continually managed and monitored to reduce energy consumption.

The primary energy source for OFCO production sites is outsourced electricity, accounting for about 91% of the OFCO total energy usage. Other energy sources include diesel, gasoline, and liquefied oil gas, with diesel being used for forklifts and transportation vehicles.

Due to the reduction in production, the total energy consumption is reduced, which will be reduced by 31,502.66GJ in 2023 compared with 2022. In terms of energy intensity, in 2023 will be 0.057GJ/thousand dollars, an increase of 24% compared to 2022.

Year	Electricity consumption	Carbon emissions	Emissions per unit of production (tCO ₂ e/kg)
2022	23,577,203	12,000.796	0.509
2023	15,550,671	7,697.583	0.495
Increase/decrease	-8,026,532	-4,303.213	-0.014

OFCO total energy consumption in the past three years

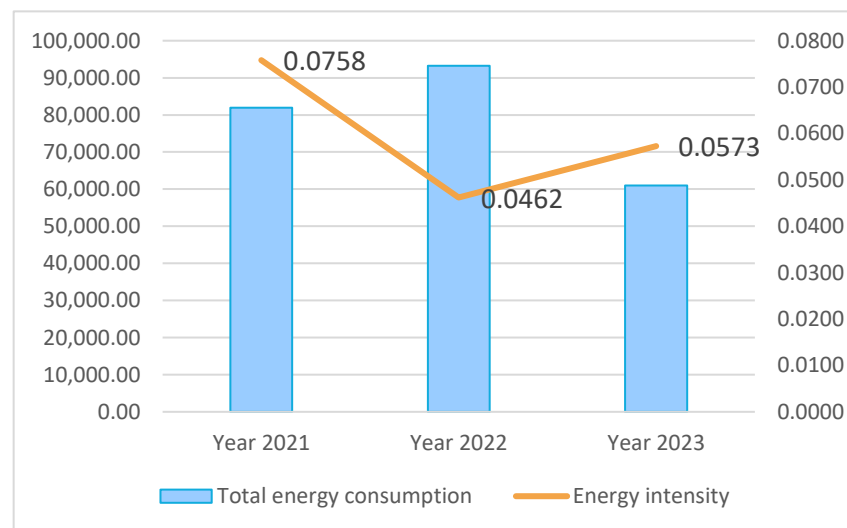
Non-renewable Energy (GJ)	Year 2021	Year 2022	Year 2023
Diesel	885.14	2,681.65	2,370.79
Use percentage	1.08%	2.87%	3.84%
Liquefied oil gas	4,225.28	5,656.03	3,355.47
Use percentage	5.16%	6.06%	5.43%
Gasoline	399.94	51.21	64.77
Use percentage	0.49%	0.05%	0.10%
Outsourced Taipower electricity	76,440.40	84,897.30	55,992.50
Use percentage	93.28%	91.01%	90.63%
Total energy consumption	81,950.76	93,286.19	61,783.53
Energy intensity ^{Note 1} (GJ/thousand dollar)	0.0758	0.0462	0.0573

Note 1: Energy intensity = Total energy consumption (GJ)/ Annual revenue (thousand dollars).

Note 2: Diesel heating value = 8,400 kcal/L, Liquefied oil gas heating value = 6,635 kcal/m³, Gasoline heating value = 7,800 kcal/L, Electricity heating value = 860 kcal/kWh; the factors are from the Heat Content of Energy Products table of Bureau of Energy, Ministry of Economic Affairs.

Note 3: The energy data statistics cover the Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.

Total energy consumption in the past three years



Energy-Saving Measures

OFCO continues to implement various energy-saving measures. Regular monthly reviews of water, electricity, fuel, and raw material consumption are conducted to reduce unnecessary energy waste and achieve the goals of energy saving, carbon reduction, and greenhouse gas reduction.

Specific energy-saving measures for factories and offices include the followings:

Factory

- The Company has updated the machines and used Chunghwa Telecom's 5G network to build a 4.0 smart production line since 2021 Q4 so to improve production efficiency and save electricity and energy consumption.
- Operate the new factories and new machines for production with top priority. Arrange a production with highly-efficient machines first before using the old machines for production in order to save power consumption.
- The machines used for production should be with the expected production capacity fulfilled, and improve the availability of the machines, that is, centralize the production with the use of highly-efficient machines to reduce low-efficiency production.
- Installing transparent roofing panels on the roof to reduce lighting fixtures.
- Replacing mercury lights with LED bulbs.

Office

- Indoor air conditioning is basically set at 26~28°C.
- Turn off the lights after meals during the lunch break, and turn off the power by zone after get off work.
- Replacing mercury lights with LED bulbs.
- Replace with refrigerators featuring level 1 energy-saving labels.

4.3 Greenhouse Gas Emissions

Material Topic Management Policy	
Impact on the Organization of the Issue	<p>Positive Impact: Conducting an inventory on greenhouse gas emissions, implementing carbon reduction plans to reduce greenhouse gas emissions, and addressing economic losses related to energy-related risks at operational sites through energy management and energy-saving strategies.</p> <p>Negative Impact: Failure to manage greenhouse gas emissions will contribute to the greenhouse effect. Future carbon taxes may increase operational costs and may not meet customer expectations. Continuing to use non-renewable energy and failing to implement energy-saving programs will result in increased greenhouse gas emissions, exacerbating global warming.</p>
Policies and Commitments	In line with the global strategy for reducing greenhouse gas emissions, a sustainable energy development goal that considers resource efficiency, energy saving, and environmental protection.
Responsible Unit	The Administrative Section and the Environmental Safety Section
Complaint Mechanism	Compliant channel for the public and employees when their rights are infringed Call to (07) 6125899, extension: Administration Section and the Environmental Safety Section.
Short, Medium, and Long-Term Goals	The carbon intensity decreased by 20% in 2025 compared to 2021.
Action Programs and Performance	<p>To manage greenhouse gases more efficiently, a greenhouse gas inventory was conducted at the factory to understand the emission status. This serves as the foundation for proposing strategies to reduce greenhouse gas emissions. Content includes: Identification of emission sources, data collection, and emission calculation. Third-party verification statements have been obtained for both the 2023 and 2022 greenhouse gas inventories.</p>
Effectiveness Assessment	Completed the Year 2023 ISO 14064-3:2019 greenhouse gas inventory and completed the external verification

4.3.1 Greenhouse Gas Reduction

The growing awareness of energy saving and carbon reduction over years has become a global focus for countries and businesses. In response to this trend, OFCO is actively developing and planning the use of renewable energy, implementing and promoting energy-saving measures in the office environment, and conducting greenhouse gas inventories to understand the current greenhouse gas emissions in the factory area. Through a series of measures, the aim is to achieve the government's 2050

net-zero carbon emissions goal.

With Taiwan's continued focus on climate change and the implementation of relevant policies, 2022 marked OFCO's baseline year for greenhouse gas inventory. Following ISO 14064-3:2019 standards, a greenhouse gas inventory was conducted to understand the greenhouse gas emission status at various operational sites. The aims to effectively achieve the goals of "energy saving, carbon reduction, and environmental friendliness". A third-party verification statement has already certified the greenhouse gas emission volume for 2023.

As of 2023, the total greenhouse gas emissions amounted to 38,015.5334 metric tons of CO₂e. Direct emissions of Category 1 greenhouse gases totaled 350.3841 metric tons of CO₂e. The indirect emissions from the outsourced energy sources (Category 2) totaled 7,697.5826 metric tons of CO₂e. Additionally, Category 3 indirect emissions from transportation amounted to 7,164.2395 metric tons of CO₂e, and Category 4 indirect emissions from organizational use of products or services totaled 22,803.3272 metric tons of CO₂e. The greenhouse gas emission statistics for OFCO in 2023 are as follows:

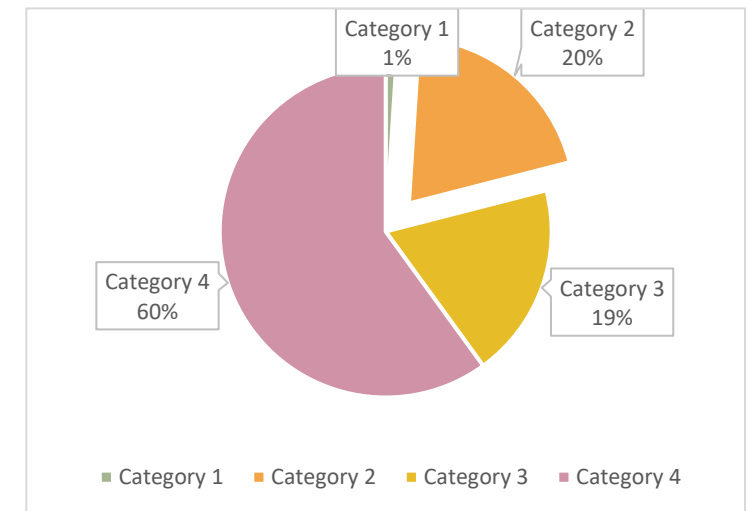
Item	Emission volume
Category 1 Direct Greenhouse Gas Emissions	350.3841
Category 2 Indirect Greenhouse Gas Emissions from Outsourced Energy Sources	7,697.5826
Category 3 Indirect Greenhouse Gas Emissions from Transportation	7,164.2395
Category 4 Indirect Greenhouse Gas Emissions from the Organization's Use of Products or Services	22,803.3272
Total	38,015.5334
Emission Intensity (Category 1 + Category 2)	7.46

Note 1: The unit for greenhouse gas emissions is metric tons of CO₂e. The inventory scope follows operational control regulations, encompassing various greenhouse gases, including carbon dioxide (CO₂), methane (CH₄), nitrous oxide (N₂O), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), sulfur hexafluoride (SF₆), and nitrogen trifluoride (NF₃).

Note 2: Emission Intensity = Category 1 + Category 2 total greenhouse gas emissions (Metric tons of CO₂e) / Annual revenue (thousand dollars)

Note 3: Sources of greenhouse gas factors: Environmental Protection Administration's Greenhouse Gas Emission Factor Management Table Version 6.0.4 announced in 2007, GWP values referenced from the IPCC's Sixth Assessment Report (2021), and the Bureau of Energy's announcement of a carbon emission factor of 0.509 kg of CO₂e/kWh for the year 2021.

Note 4: The greenhouse gas data statistics cover the Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.



Analysis revealed that Category 4, which represents the indirect greenhouse gas emissions from the organization's use of products or services, accounts for the most significant portion at 59.98% of the total. This includes the organization's electricity, fuel, and raw materials procurement. Following that, Category 2, the indirect greenhouse gas emissions generated from outsourced electricity, accounts for 20.25%. The remaining emissions from Categories 1 and 3 constitute only 19.77% of the total.

4.3.2 Gas Emission Control

OFCO complies with the ISO 14001 environmental management system to monitor and prevent air pollution during manufacturing, packaging, and shipping, and continues to improve air pollution generated in the manufacturing process to minimize its impact on the natural environment. In 2023, emissions values monitored were in compliance with air pollution discharge standards.

OFCO primarily generates air pollutants like sulfur oxides (SOx), nitrogen oxides (NOx), volatile organic compounds (VOCs), and suspended particulates in the manufacturing process. OFCO utilizes electrostatic dust collectors and constantly monitors emission data for management purposes, actively deploying measures to reduce and prevent air pollution.

In 2023, production was reduced due to the economic decline in Europe and the United States. Although the emissions of VOCs, SOx, NOx, and particulate matter did not decrease compared to 2022, OFCO constantly monitors pollutant emissions, ensuring compliance with regulatory standards. This has achieved the desired end-of-pipe control effect, demonstrating the effectiveness of OFCO's purification facilities and inspection systems. In the future, we will continue to invest in air pollution reduction measures, hoping to lower the absolute amount of air pollution emissions despite the increase in production.

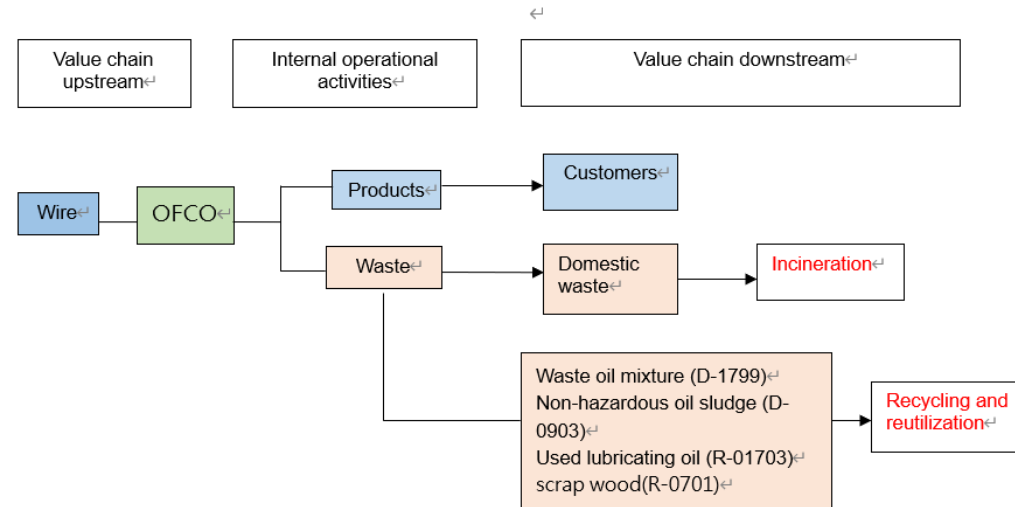
Item	Unit	Regulatory standard value	Years		
			2021	2022	2023
SOx	Kg	399	7.09	9.07	11.96
NOx	Kg	1,198	89.77	114.71	151.06
VOCs	Kg	23,855	1,723.12	3,438.71	4,180.73
suspended particulates	Kg	397	89.38	143.23	122.14

4.4 Waste Management

Material Topic Management Policy	
Impact on the Organization of the Issue	Positive Impact: Reducing waste generation through the usage and management system of raw materials Negative Impact: Outsourcing waste removal and disposal. If the removal and disposal service provider violates environmental regulations by indiscriminately dumping waste, the Company is jointly responsible under Waste Disposal Act.
Policies and Commitments	OFCO strictly adheres to environmental protection regulations, implementing effective control measures to prevent any form of pollution and waste generation. The Company requires employees to engage in proper waste sorting and recycling. It also insists that contractors cooperatively implement the controlling of the subsequent flow of waste. This demonstrates the commitment to an eco-friendly environment, reduced environmental impact, and optimized use of natural resources.
Responsible Unit	The Administrative Section and the Environmental Safety Section
Complaint Mechanism	Compliant channel for the public and employees when their rights are infringed Call to (07) 6125899, extension: Administration Section and the Environmental Safety Section
Short, Medium, and Long-Term Goals	<ul style="list-style-type: none"> • Strict adherence to government regulations is ensured by implementing waste disposal plant inspections and car-following to ensure compliance with legal requirements. • To achieve a circular economy and maximize resource reuse, waste oil is recycled for process use to maximize the value of resource reuse.
Action Programs and Performance	<ul style="list-style-type: none"> • Increased waste recovery rate through recycling and reusing etc. • Regular campaign to employees to sort domestic waste and to recycle, including plastics, paper, glass, etc., to reduce waste. • Business waste is managed in compliance with Waste Disposal Act by employing authorized waste management companies, and periodic reporting to the supervisory authorities is carried out to track the waste flow accurately.
Effectiveness Assessment	The waste in 2023 was all handed over to legal, professional recycle, removal and disposal service providers for recycling and disposal.

In response to reducing waste, promoting resource reusing, and reducing waste pollution risks, OFCO strictly adheres to Waste Disposal Act. The Company enforces stringent in-house waste control measures at operational sites, actively seeks recycling and reusing channels, and conducts regular site visits and car-followings to waste removal and disposal facilities. The goal is to minimize the negative environmental impact to the greatest extent possible.

Waste Value Chain Process Diagram



OFCO's waste is classified as non-hazardous industrial waste, with a total waste generation of 471.22 metric tons in 2023. Due to the reduction in production capacity in 2023, the amount of waste generated will decrease. In response, the Company is committed to ongoing planning of waste management programs to reduce waste generation.

The waste management practices include incineration and recycling, with an 72% recycling rate for non-hazardous waste in 2023. OFCO outsources waste collection to qualified waste treatment facilities, with annual contracts signed with approved waste cleaners. By making sure of relevant regulations and practices, the cleaners will regularly do the cleanings based on the waste production situation. Conduct at least one annual visit to waste cleaners. The environmental safety personnel will do the car-following, gaining insights into the operations and managements of handling, removing, disposing, and reusing the entrusted waste. During each cleaning, a controlled three-part form is delivered to verify that the waste is handed over to legal entities and the records are retained. No contractual breaches occurred with waste cleaners in 2023.



2023 Waste Cleaner Car-following and Inspection Operations

Waste production in the past three years

Unit : tons

Types of waste	Waste details	Waste production(tons)			Disposing method
		2021	2022	2023	
Non-hazardous waste	Household garbage (D-1801)	77.73	119.38	131.26	Incineration (Non-energy recovery)
	Non-hazardous oil sludge (D-0903)	75.3	112.6	57.86	Created into solid fuel after physical recycled processing
	Waste oil mixture (D-1799)	285.26	428.55	236.42	Created into solid fuel after physical recycled processing
	Used lubricating oil (R-1703)	66.84	66.65	27.52	Recycled
	Scrap wood(R-0701)	0	0	18.16	Incineration (Non-energy recovery)
	Total	505.13	727.18	471.22	

Note: The waste data statistics cover the Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.

4.5 Water Resource Management

Over the years, typhoons are most active from July to September every year in Taiwan, often bringing abundant water and quenching the summer heat. On the assumption that no disasters are reported, typhoons serve an important role in replenishing the country's reservoirs every year. However,

《Nature》 research has discovered that the frequency of the most destructive typhoons on Earth has decreased significantly over the past century. According to scientists, "Since global warming occurred in the 20th century, the number of typhoons, hurricanes, and tropical storms or cyclones is down 13% compared to the last century". Although there may be fewer typhoons in the future, their potential threat and intensity is likely to increase.

In recent years, the risk of insufficient domestic water resources has gradually increased due to factors such as Taiwan's limited land, dense population, and finite soil and water resources. The water resource issue has become a key and concerning challenge. OFCO has always valued and efficiently utilized water resources. In managing water resource risks, the Company adopts the Aqueduct Water Risk Atlas from the World Resources Institute (WRI) to identify each factory's water resource pressures and risks. All OFCO factories utilize water from the Nanhua Reservoir. The identification results indicate a moderate to low level of risk, not categorizing the areas as high-risk regions for water resources. This suggests no significant impact on water sources.

OFCO is located in Low Medium water risk area



OFCO sources its water from a third party (Taiwan Water Corporation), primarily for domestic use. In 2023, the water consumption was 29.75 million liters, representing a 28.3% increase compared to 2022. In line with promoting water resource recycling, OFCO employs a water recycling system through screw heat treatment for cleaning. This system recycles water from pre- and post-cleaning tanks, resulting in an annual water saving of approximately 0.65 million liters.

OFCO's manufacturing process ensures no wastewater discharge from the production of goods. The only wastewater generated within the facility is from employees' daily activities. The wastewater from daily use is collected and properly treated, meeting regulatory requirements and being discharged into the municipal public sewage system. The sewage is unified through sewage pipelines to nearby water resource recovery centers (sewage treatment plants). It is released after treatment until meeting environmental standards to reduce the pollution load on rivers, drains, and other water bodies.

Water withdrawal in the past three years

Unit : million liters

	Year 2021	Year 2022	Year 2023
Total water discharge	0	0	0
Total water consumption	20.73	23.19	29.75
Total water consumption	20.73	23.19	29.75
Water consumption intensity	0.00002	0.00001	0.00003

Note 1: Water consumption intensity = Total water consumption (million liters) / Annual revenue (thousand dollars)

Note 2: The water resource data statistics cover the Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.



Social Inclusion

5.1 Employee Diversity and Inclusion

To fulfill corporate social responsibility and safeguard the fundamental human rights of all employees, customers, and stakeholders, OFCO adheres to the principles outlined in International Bill of Human Rights, such as the “Universal Declaration of Human Rights”, “United Nations Guiding Principles on Business and Human Rights”, “United Nations Global Compact”, and “International Labour Organization”. The Company respects internationally recognized fundamental human rights, including freedom of association, concern for underprivileged groups, prohibition of child labor, elimination of all forms of forced labor, and the eradication of employment and workplace discrimination. OFCO also complies with labor-related regulations in Taiwan and takes actions consistent with the “Responsible Business Alliance Code of Conduct”, treating all employees, contract and temporary workers, interns, etc., with dignity and respect.

OFCO does not conduct any different treatment on language, attitudes, and behaviors based on individual gender, race, socioeconomic status, age, marital status, family status, language, religion, political affiliation, nationality, appearance, facial features, disabilities etc. The Company guarantees equal treatment in employment policies, implementing fairness and equity in employment, remuneration and benefits, training, evaluation, and promotion opportunities. Adequate and appropriate complaint mechanisms are provided to prevent and address situations that may harm employee rights, aiming to create a working environment of equal employment free from discrimination and harassment. No events such as discrimination, child labor, forced labor, or violations of freedom of association occurred in 2023.



Human Rights-related Execution in 2023

Content of Human Rights Policy	Execution Programs and Implementation Status
Providing a safe and healthy working environment	<ul style="list-style-type: none"> •Establishing a safe and healthy working environment, preventing accidents, and ensuring employee safety. OFCO mandates that new and existing employees undergo regular one-hour labor safety and health training sessions on a rotating basis. •In 2023, 12 lectures were held in total, for a total of 59 attendees/hours.
Assisting employees in maintaining physical and mental health as well as work-life balance	<ul style="list-style-type: none"> •One-hour lunch break, providing colleagues with an ample break. •Regularly organizes company trips and Employee Welfare Committee activities to promote the physical and mental health of employees. In 2023, two domestic and overseas employee trips were organized, destinations include Shikoku in Japan and Yoho Beach Resort in Kenting. Furthermore, the Lotus Pond Family Health Walk event was held in Kaohsiung for approximately 153 participants. Employees are also invited to watch professional basketball team games (four games in 2023 for about 116 participants). The Company provides a variety of leisure activities for employees to relax and improve their physical and mental well-being after work. The Employee Welfare Committee also offers subsidies to encourage employees to organize club activities.
Eliminating unlawful discrimination and ensuring equal job opportunities	Not to conduct different treatment or any form of discrimination based on personal factors such as race, class, language, ideology, religion, political affiliation, place of origin, birthplace, gender, sexual orientation, age, marital status, appearance, facial features, disabilities, zodiac sign, blood type, etc., and to implement the respect for workplace diversity.
Prohibition of child labor	As of the end of December 2023, the number of child laborers is 0.
Prohibition of forced labor	If there is a need to extend working hours beyond regular working hours, the consent of the employee must be obtained first.
Creating a communication-friendly environment and establishing an open management style	The Company has diverse communication channels to promote harmonious labor-management relations, including an employee suggestion box and regular management meetings. In 2023, a total of four labor-management meetings were convened.

5.1.1 Diversity in Employee Structure

OFCO has 198 official employees (including 6 security personnel stationed by an outsourcing firm). Due to the industry's labor-intensive nature, in 2023, approximately 65% of employees are male. Although there is a majority of male employees, there is no gender-based employment discrimination or any unfair treatment. Colleagues between 30 and 50 years old constitute the most significant proportion, accounting for approximately 63% of the workforce. The breakdown of employees includes 3 senior executives (male: female = 2:1), 15 middle-level managers (male: female = 2:3), and 180 general staff (male: female = 2:1), aligning with the characteristics of OFCO's industry chain. Additionally, OFCO supports the employment of individuals with disabilities and hired 1 employees with disabilities in 2023.

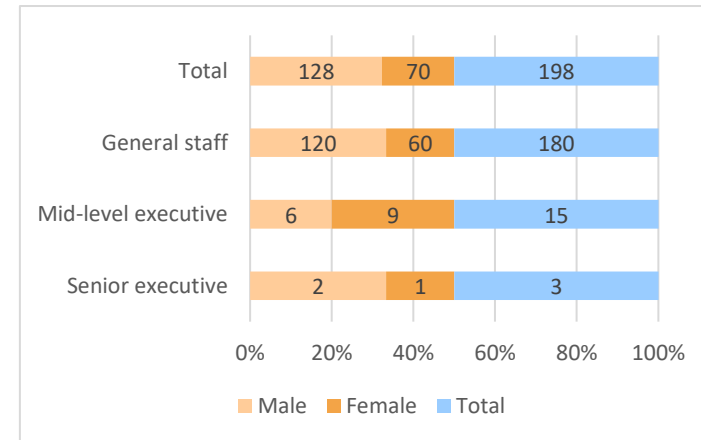
Employees' gender and age in 2023

 percentage	Number of people	Age	Number of people	 percentage
22%	44	<30 years old	13	7%
38%	75	30-50 years old	49	25%
5%	9	>50 years old	8	3%
65%	128	Total	70	35%

Note 1: Employee count and distribution as of December 31, 2023

Note 2: The employee count data statistics cover the Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.

Employee gender and job level details for the year 2023



Note 1: Senior Executives include: General Manager, Deputy General Manager, and levels above

Note 2: Middle-level Managers include: Department Manager, Deputy Department Manager, and levels above

Note 3: The employee count data statistics cover the Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.

5.1.2 Equal Wages and Compensation System

To achieve equal pay for equal work and equal promotion opportunities of both genders, implement a friendly workplace, promote gender equality and develop sustainable and co-prosperous operating performance, OFCO's promotion, rewards and disciplinary actions and wages does not discriminate based on gender. OFCO has the same wage determination conditions for male and female employees and without difference between genders. Based on the Company's personnel management regulations, the Company employs the selected personnel according to the qualifications of each grade and pays wages based on the standards set in the employee wages and job grade schedule. The wages of personnel at each level does not differ due to gender, to establish a working environment with equal pay for equal work and truly implement the concept of gender equality in the workplace.



5.2 Talent Attraction and Retention

Material Topic Management Policy	
Impact on the Organization of the Issue	OFCO offers comprehensive remuneration, promotion, and benefits systems in compliance with legal requirements to safeguard employees' rights. The Company aims to create a safe and stable working environment that allows employees to utilize their skills, grow with the Company, provide employment opportunities in the local community, and contribute to regional economic growth.
Policies and Commitments	<p>Policies: Adhering to the belief that employees are the Company's most valuable assets, we strive to create a stable and secure working environment for employees</p> <p>Commitments:</p> <ol style="list-style-type: none"> 1. Providing equal employment opportunities, safeguarding labor rights 2. Promoting talent retention plans to enhance retention rates of suitable personnel 3. Enhancing industry competitiveness by improving remuneration, benefits, and promotion systems
Responsible Unit	General Manager and Labor-Management Committee Members
Resources	Salary and welfare adjustment : In 2023, the salary was adjusted by 3-5% based on the employee performance appraisal.



Material Topic Management Policy	
Complaint Mechanism	1.Labor-Management Meetings 2.Complaint hotline: ☎ 07-6125899#125
Short, Medium, and Long-Term Goals	Short-term (2023): New employee retention rate 54% turnover rate 46% (Statistics until Dec.31 2023) Medium to long-term: New employee retention rate 80%; turnover rate 20%
Action Programs and Performance	1.Each year, according to the Company's profit, employee compensation is allocated to the staff in accordance with the Company's Articles of Association. In May 2023, a 2% employee compensation was distributed (1.5% was allocated in the previous year). 2.A free physical check is provided to employees every year. A hospital is contacted to send medical staff to the plants, to provide medical consultation and inspection for employees (the physician visit is once a quarter, and the nurse visit is twice a month). In September 2023, the annual employee physical check was completed. 3.The Employee Welfare Committee provides gift money for Chinese new year, Dragon Boat Festival, Mid-Autumn Festival and Labor Day. In 2023, a total of NT\$1.87 million were provided in cash and gift certificates.
Effectiveness Assessment	1.Employee performance assessments are conducted annually. 2.Have held regular labor-management meetings every three months. 3.Each year, an annual educational training plan is formulated and implemented effectively.

Employees are the Company's vital assets and are crucial to maintaining the enterprise's competitiveness. Attracting excellent talents and establishing a manpower development system are the critical foundations of a fulfilling workplace. OFCO opens public recruitment according to business needs and actively develops diverse recruitment channels. Selections are based on suitability without influence from factors like race, religion, skin color, nationality, gender, etc. Additionally, OFCO has established defined systems for promotion, assessment, training, reward and punishment to ensure everyone has fair opportunities for career development.

Number and % of newcomers in 2023

		Ages		
33%	26	<30 years old	7	9%
35%	28	30-50 years old	15	19%
4%	3	>50 years old	0	0%
	57	Total	22	

Number and % of resigned employees in 2023

		Ages		
31%	30	<30 years old	12	13%
32%	31	30-50 years old	19	19%
4%	4	>50 years old	1	1%
	65	Total	32	

5.2.1 Labor-Management Communication and Exchange

OFCO establishes a diverse communication system, fostering an honest and harmonious work atmosphere to maintain good labor-management interactions. It includes an employee suggestion box, a dedicated employee complaint hotline, regular management meetings, and periodic labor-management meetings to build consensus for a win-win labor-management relationship. OFCO holds quarterly labor-management meetings. In 2023, four meetings were convened, with 5 representatives from labor and 5 from management participating in discussions in each meeting. Following legal regulations, employees are protected by group agreements. Over the past three years, no labor-management disputes have occurred, and no losses have resulted from such disputes.

In cases of significant operational changes, employees are notified in compliance with relevant laws. When adjustments in work hours, remuneration, job responsibilities, or announcement of new policies is needed, OFCO ensures adherence to government regulations and procedures. Employees are proactively informed and provided with necessary explanations in a timely manner. Employees are given prior notice if labor contracts need to be terminated, as required by the “Labor Standards Act”. Those terminated without proper notice receive the wages for the notice period.

Standard Notification Period for Companies

For employees who have served more than three months but less than one year	Notify 10 days in advance
For employees who have served more than one year but less than three years	Notify 20 days in advance
For employees who have served for more than three years	Notify 30 days in advance

5.2.2 Complete Benefit Measures

OFCO values the health and welfare of employees, offering comprehensive welfare measures. The Company formulates employee welfare policies following the Labor Standards Act and relevant laws to establish organization functions with a sound management system. Moreover, establish an “Employee Welfare Committee” within the organization to plan employee welfare measures. This aims to provide stability in their lives, safeguard their rights, and foster harmonious labor-management relations. The Employee Welfare Committee of OFCO is responsible for coordinating the use of funds for employee welfare. It actively promotes various welfare programs, embodying the Company’s responsibility to care for and support its employees, ensuring their quality of life, and promoting a balance between work and life.

Benefit item		Content
Employee insurance		from the day employees go onboard, they are insured with the labor insurance, national health insurance and group insurance (life insurance, accident insurance, hospitalization insurance, cancer insurance), international travel safety insurance.
Employee dormitory		Dormitories are provided for foreign laborers to meet the accommodation needs of foreign employees.
Year-end party		The year-end party is coordinated by the management department, for all employees to gather to dine and have fun, with various programs, competitions, lucky draw and other activities to form the loyalty of employees.
Employee		Employees are provided with summer and winter uniforms every year based on the nature of their works

Benefit item	Content
uniforms	
Health check	In addition to the physical check required for new employees, a free physical check is provided to employees every year. A hospital is contacted to send medical staff to the plants, to provide medical consultation and inspection for employees (the physician visit is once a quarter, and the nurse visit is twice a month). In September 2023, a total of 178 people participated in the annual employee physical check was completed.
Travelling	In 2023, two domestic and overseas employee trips were organized for roughly 207 employees and their families, destinations include Shikoku in Japan and Yoho Beach Resort in Kenting. Furthermore, the Lotus Pond Family Health Walk event was held in Kaohsiung for approximately 153 participants. Employees are also invited to watch professional basketball team games (four games in 2023 for about 140 participants). The Company provides a variety of leisure activities for employees to relax and improve their physical and mental well-being after work. The Employee Welfare Committee also offers subsidies to encourage employees to organize club activities.
Employees' subscription warrants	The subscription warrant project is set up as a long-term incentive. Employees of the Company and the subsidiaries with outstanding job performance are included in the incentive plan. Each year, depending on the operating conditions, a certain quantity of employee subscription warrants is issued and distributed to qualified employees. The Company issued 3,000 units of employee subscription warrants upon the approval of the competent authority in 2020. From October 2022, the warrants may be converted to subscribe the Company's common shares. In 2023, a total of 35 employees of the Company and its subsidiaries executed the conversion to common shares for 867,000 shares.
Subsidies for weddings and funerals	Employees may apply for subsidies according to regulations for their weddings, childbirths or death of family members. In 2023, a total of 10 employees applied for subsidies of NT\$36,000.
Gift money for festivals	The Employee Welfare Committee provides gift money for Chinese New Year, Dragon Boat Festival, Mid-Autumn Festival and Labor Day. In 2023, a total of NT\$1.87 million were provided in cash and gift certificates.
Employees' clubs	The Employee Welfare Committee subsidizes related expenses for employees for organizing sports and other leisure activities.



Lotus Pond Family Health Walk

Domestic company trip - Yoho Beach Resort



Overseas company trip to Shikoku in Japan

Maternity Support

To help employees balance personal and family care needs, OFCO allows colleagues facing extended periods of leave due to situations like maternity, major illness, or significant events to apply for suspension without pay. They can reapply for reinstatement before or after the expiration. The Company also supports employees to nurture their next generation diligently and with ease by providing nursing rooms equipped with recliners, power outlets, internally lockable doors, emergency button or other assistance options, hand-washing facilities, and a discreet, secure environment. In 2023, 3 people applied for suspension without pay due to paternal leave, and those who had previously applied for and returned in 2023 displayed a 100% rehiring rate, showcasing how the Company's policies support employees in smoothly transitioning back to their roles, maintaining a balance between work and family life while tending to personal career development and family care.

Item	Number of Male	Number of Female	Total
Employees who actually applied for parental leave in 2023(A)	3	3	9
Employees who actually used for parental leave in 2023(B)	0	3	3
Number of employee reinstatements after parental leave in 2023 (C)	0	2	2
2Actual number of employee reinstatements after parental leave in 2023(D)	0	2	2
Total number of employee reinstatements after parental leave in the previous year in 2022(E)	1	3	4
The number of people who have served for one year after being reinstated following a parental leave in 2022(F)	1	3	4
Application rate for suspension without pay due to paternal leave (B/A)	0%	100%	50%
Reinstatement rate (D/C)	100%	100%	100%

Retirement system

To take care of employees and stabilize their lives after retirement, the Company has formulated labor retirement regulations in accordance with the provisions of the Labor Standards Act. Pursuant to the regulations, 2% of the total salary paid is contributed to the retirement reserve fund every month (the full amount has been provided and the provision has been suspended upon the approval of the competent authority). For the employees applicable to the new system of retirement methods, 6% of the monthly salaries are provided as their pension in accordance with the regulations.

Category	Specific content	Implementation
New pension system	To take care of employees and stabilize their lives after retirement, the Company has contributed 6% of the monthly salaries as the pension for the new recruits and employees who opted to apply the new retirement system since from July 1, 2005, to their individual accounts monthly.	Paid on time as required by laws Total NT\$4,617 thousand was contributed as the new system pension for 2023.
Old pension system	For employees who opted to apply the old pension system, 2% of the total salary paid is contributed to the retirement reserve fund every month to the pension account with Bank of Taiwan.	In 2023, a total of four people applied for pensions for totaling NT\$2,559 thousand, and the balance of the pension account was NT\$4,824 thousand by the end of December 2023.

Note: The full amount has been provided and the provision has been suspended upon the approval of the competent authority

5.3 Talent Development and Educational Training

To enhance the overall competence of the colleagues and facilitate employees in gaining the required knowledge and skills for their positions, OFCO quantifies the Company's annual training objectives based on goals, members, and organizational structure. These objectives are specifically delegated to authorized project teams for planning. With participative leadership as its primary focus, OFCO's executives often adopt a leadership style involving minimal guidance and increased support, fostering an open

Company culture. Once the General Manager approves the Training Policy, the “Training Policy and Commitment Notice” is posted on the bulletin board for all colleagues to be informed.

Two-core Training	Training Contents
New employee training	OFCO provides new employee training for all new employees, allowing them to gain an understanding of the working environment and job requirements through a series of planned courses. For administrative and engineering staff, additional professional trainings related to processes and operations are included, aiming to provide colleagues with a deeper understanding of production, processes, and product services.
Systematic training for various specialist systems	Each specialist follows relevant certification systems for training operations. Each year, specific themes align with the training agenda, providing related personnel with thematic training courses of all functions. Apart from specialists, training is also conducted for different management levels as per their role requirements.

In 2023, the total training hours for OFCO employees reached 682 hours, averaging 4.06 hours per employee. Male employees received a total training time of 431 hours, averaging 3.85 hours, while female employees received a total of 251 hours, averaging 4 hours of training.



Educational Training

2023 Educational Training Statistics

Male			Employee Categories	Female		
Headcount	Training Hours	Average Training Hours		Headcount	Training Hours	Average Training Hour
1	12	12	Senior Executives	1	16	16
6	31	5.17	Middle-level Managers	10	90	9.00
105	388	3.70	General Staff	45	145	3.22
112	431	3.85	Total	56	251	4.48

Note 1: Senior Executives include: General Manager, Deputy General Manager, and levels above

Note 2: Middle-level Managers include: Department Manager, Deputy Department Manager, and levels above

Note 3: The employee count data statistics cover the Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.



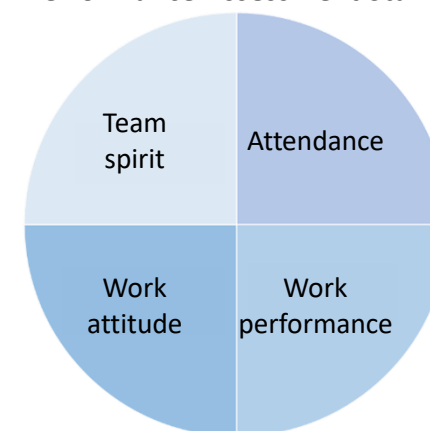
Performance Management Mechanism

To effectively understand the work performance of colleagues for purposes such as promotions, training and development, salary adjustments, employee compensation, and performance improvement, OFCO has established a performance assessment system. Department executives assess and score their subordinates based on attendance, work performance (achievements or disciplinary actions), work attitude, team spirit, and similar criteria. This annual assessment doesn't include employees who have worked for less than three months, but will have their performance assessed separately by their immediate supervisor to determine their continued employment according to the onboard time. OFCO offers a performance-based reward system to motivate outstanding departments and employees. Performance bonuses and production rewards are provided based on business conditions, departmental and individual performance, and adhering to Labor Standards Act and relevant regulations in salary adjustments. Furthermore, besides accomplishing the Company's established work goals, OFCO emphasizes environmental friendliness, integrating nature-centric and societal benefit concepts into the incentive reward system throughout the company to give back to hard-working colleagues. The system incorporates various indicators such as occupational safety, environmental-friendly pollution disposal, carbon reduction, and quality indicator etc., ensuring the continuation of social responsibility within the Company's

operations, thereby fostering sustainable business practices. For 2023, male employees completed the assessment at a 100% rate, and female employees also achieved a 100% completion rate, excluding newly employed individuals who have worked for less than three months and those who left during the year.

Employee Category	Number of Employees to be Assessed	Actual Number of Employees Complete Assessment	Assessment Completion Rate
Senior executive	1	1	100%
Mid-level executive	15	15	100%
General staff	180	115	64%

Performance Assessment Standards



5.4 Occupational Safety and Health

Material Topic Management Policy	
Impact on the Organization of the Issue	OFCO is committed to creating a safe and stable working environment. The Company implement hazard identification and risk assessment to reduce potentially dangerous events and actively promotes employee well-being through various physical examination and environmental checks, fostering a balanced physical and mental state for employees while ensuring the highest product quality in a safe and healthy working environment.
Policies and Commitments	OFCO is committed to building a safe and healthy working environment, ensuring employees' physical and mental well-being. The Company provides various resources to enrich the professional value of our employees, enhancing the Company's competitiveness.
Responsible Unit	Human Resources Administration Division, Environment and Work Safety Division
Resources	1.Employee physical examination: An employee physical examination was conducted in 2023, and the Company covered the costs 2.In 2023, two workplace environmental inspections were conducted. 3.In 2023, 59 participants attended internal employee health and safety training session organized by the

Material Topic Management Policy	
	Company 4.In 2023, two fire drills were conducted internally
Complaint Mechanism	Employee complaint hotline: (07) 6125899
Short, Medium, and Long-Term Goals	Short-term (2023): FR \leq 3.34; SR \leq 30 Medium to long-term: 1. Creating a workplace environment with 0 occupational injuries and 0 accidents 2.FR \leq 0; SR \leq 0
Action Programs and Performance	Achieved external audit verification for ISO14001 and ISO 45001
Effectiveness Assessment	Following ISO 45001, the dedicated unit regularly conducts hazard identification, risk assessment, and control for the working environment and operational hazards. Unacceptable moderate to high-level risks are included in the management programs to reduce the risk level. Internal audits and external verification methods are employed for continuous monitoring and improvement to ensure the management system's effectiveness and compliance with legal regulations

To prevent occupational safety accidents, provide a friendly working environment, and protect the safety of employees and employees of contractors (suppliers), since 2020, the occupational safety and health management system was introduced and assessment the impact on everyone involved in the company, including all employees, contractors, visitors, the ISO 45001 certificate was obtained in 2020, valid from April 30, 2023 to April 29, 2026.

Regarding the implementation status of the ISO 45001 Management System, OFCO has designated personnel from the Occupational Safety and Environmental Protection Department to check the progress of relevant programs periodically. In case of delays, corrective and preventive measures proposed following the "Occupational Safety and Health Correction and Preventive Measures Management Procedure" are submitted to the responsible unit. The effectiveness of their implementation is to be tracked and confirmed. If the expected results are not achieved, the improvement measures will be re-planned until confirmation of correction.



5.4.1 Involvement and Communication of Occupational Safety and Health Personnel

To ensure consensus within the Company's internal Occupational Safety and Health Management System and establish effective channels for communication and consultation with stakeholders such as customers, government agencies, suppliers, and contractors. OFCO has established an Occupational Safety Committee, convening regular meetings of the Occupational Safety and Health Committee every quarter. Each meeting involves 2 representatives from the management side and 5 from the labor side. Both sides engage in discussions and communication and propose improvement suggestions. OFCO considers all records of internal and external communication as essential references for the implementation of the Occupational Safety and Health Management System, preserving them for three years following the "Occupational Safety and Health Documents and Records Control Procedure". Key Communication Topics of the Occupational Safety and Health Committee Meetings in 2023 are as follow:

Communication Topics	Improvement of Facilities and Completion Time
1. Site 5S related matters	Daily safety personnel inspections. Any deficiencies are immediately reported to the supervisor for improvement. Weekly reports during management meetings
2. Improvement of air quality in the Ziguan plant and installation of ventilation fans-	Completed in August 2023
3. Improvement of the break room for warehouse management employees-	Completed in August 2023
4. Installation of new fire safety equipment in the Yataitong Changxing plant area of the Ziguan plant	Completed in May 2023
5. Methanol sludge tank treatment project at the Ziguan Plant	Completed in March 2023

In addition, OFCO actively promotes new occupational safety and health knowledge to employees (such as regulations, unacceptable risks, relevant emergency responses, etc.) through educational training, online announcements, promotional cards, emails, internal signatures, posters, and other methods. All colleagues are required to read and understand, and executives of all units are requested to cooperate in strengthening the promotion for effective implementation.

5.4.2 Prevention and Handling of Occupational Accidents

OFCO considers the importance of identifying occupational safety and health hazards for company operations. OFCO has established the Taiwan Occupational Safety and Health Management System Project Promotion Team under the General Administration Department to promptly respond to situations that may pose risks and opportunities and implement measures or controls. This team is responsible for conducting hazard identification and risk assessment for occupational safety and health and conducting environmental monitoring for labor operations twice a year. The table below indicates potential risks identified in 2023 and the corresponding measures taken by OFCO:

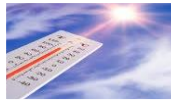


- Provide Employees with Earplugs to Reduce Harm to the Human Body.



air pollution

- Install Preventive Devices, Electrostatic Dust Collection and Exhaust Equipment.

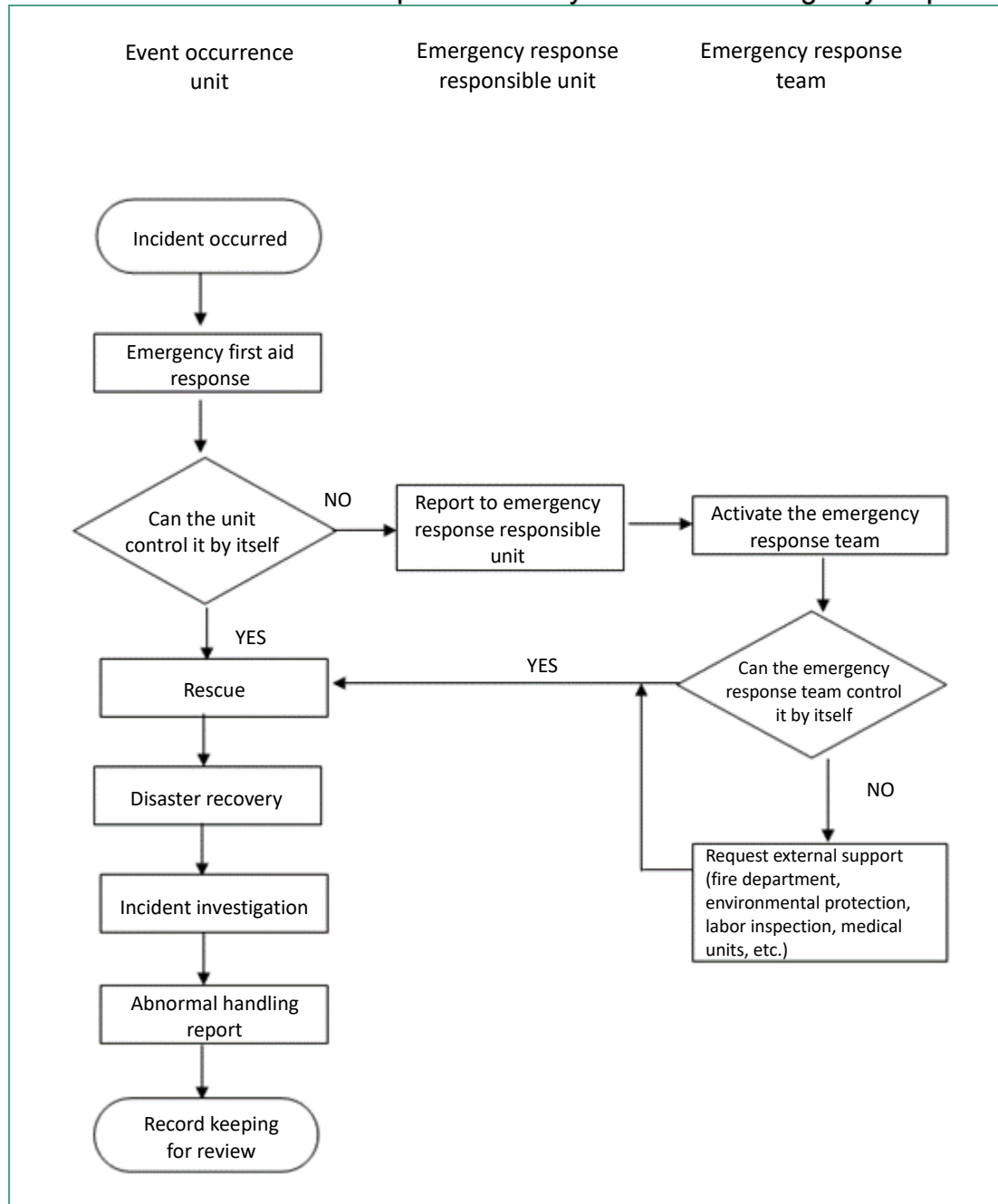


High Temperature

- Strictly adhere to regulatory rest hours to avoid prolonged exposure of personnel and equipment to high temperatures.
- Install solar panels or ventilation balls on the roof to reduce production line temperature and improve ventilation quality.
- Provide water dispensers and beverage vending machines to meet the hydration needs of employees.
- Provide industrial electric fans at the workplace to reduce heat-related injuries.

OFCO has established the “Occupational Safety and Health Emergency Response Management Procedure” for all personnels, including visitors and contractors, to outline the response processes in the event of accidents and emergencies. OFCO designates units with high operational risks to propose relevant emergency response plans and conduct drills. At least one emergency response drill, including a fire protection plan, is conducted annually. The Occupational Safety Department is responsible for occupational safety inspections and safety and health promotion in the park, formulating and reviewing emergency response plans, and tracking implementation to prevent accidents. To enhance employee protection in their operations, OFCO spent NT437 thousand in 2023 in total. This included procuring 4,807 dozens of gloves, 542 boxes of masks, 56 pairs of safety shoes, 40 helmets and other protective equipment to reduce the probability of occupational injuries among employees.

Occupational safety and health emergency response management flowchat



Contractor Safety Management

To ensure that contractors who come to the Company adopt relevant safety measures to reduce employee harm, OFCO communicates its latest occupational safety and health policy to suppliers or contractors when entering into contracts. This information is conveyed through fax, email notifications, inclusion in contracts, or during “work safety agreement team” meetings. OFCO encourages owners to conduct their own occupational safety and health-related education and training or delegate this responsibility to the unit undertaking the contracted business. Before commencing any project, regardless of the amount involved, the unit undertaking the contract is required by OFCO to sign the “Project Contracting Labor Safety and Health Precautions”. It aims to comprehensively prevent occupational disasters and safeguard the safety and health of labors.

5.4.3 Occupational Safety Performance

OFCO places great importance on immediate reporting, thorough investigation, and re-occurrence prevention after every incident. The Company regularly monitors employees’ health and the working environment’s condition. Over the past three years, neither OFCO’s employees nor external contractors have experienced any cases of occupational diseases. Furthermore, from 2021 to 2023, no fatalities or severe occupational injuries resulted from work-related accidents involving OFCO employees and external contractors.

In 2023, there were no traffic accident involved an OFCO employee who returned to work after one day. Throughout the year, there were no general occupational injuries caused by machine operation errors or adverse working conditions. OFCO is committed to continuously improving occupational safety, implementing the Labor Safety and Health Regulations. The Company aims to reduce the number of occupational injuries and strives to achieve the goal of zero occupational injuries in the future.

2021 – 2023 Occupational Accident Categories and Figures

Item/year	Year 2021	Year 2022	Year 2023
Caught/Draw in	2	0	0
Fall	1	0	0
Traffic accident	0	1	0
Total	3	1	0

OFCO's Occupational Safety Performance over the Years			
Item/year	Year 2021	Year 2022	Year 2023
Annual work hours for all employees	486,048	602,640	396,736
The number of general occupational injuries cases	3	1	0
Occupational injury loss days	7	1	0
Number of deaths due to occupational injuries	0	0	0
Occupational fatality rate due to occupational injuries	0	0	0
Number of severe occupational injuries (Excluding number of deaths)	0	0	0
Severe occupational injury rate (Excluding number of deaths)	0	0	0
Frequency rate of disability injuries (FR)	6.17	1.65	0
Severity rate of disability injuries (SR)	14	1	0
Total Recordable Incident Rate (TRIR)	6.17	1.65	0
Near Miss Frequency Rate (NMFR)	0	0	0

Note 1: Death rate caused by occupational injuries = (Number of deaths due to occupational injuries / Total annual working hours) * 1,000,000.

Note 2: Severe occupational injuries: Refers to injuries where workers are unable or have difficulty recovering to their pre-injury health status within six months (excluding those resulting in death due to occupational injuries).

Note 3: Rate of severe occupational injuries = (Number of severe occupational injuries (excluding deaths) / Total annual working hours) * 1,000,000.

Note 4: Frequency rate of disability injuries = The number of registered occupational injuries per million working hours, calculated as the number of injuries to be recorded x 1,000,000 ÷ Total accumulated work hours.

Note 5: Severity rate of disability injuries = The number of days lost due to disabling injuries per million working hours, calculated as the number of days lost due to disabling injuries x 1,000,000 ÷ Total accumulated work hours.

Note 6: TRIR = Number of recordable occupational injuries (including disability and death) per million hours worked, calculated as number of recordable occupational injuries * 1,000,000 ÷ total hours worked.

Note 7: NMFR = Number of false alarms per million hours worked, calculated as number of false alarms * 1,000,000 ÷ total hours worked.

5.4.4 Occupational Safety and Health Training

To effectively reduce occupational disasters, at the end of each year, the Occupational Safety and Health Unit at OFCO compiles the “Occupational Safety and Health Training Request Form” for the following year based on the actual operational needs of each department for the following year, Occupational Safety and Health Act requirements (including statutory on-the-job training for specialists), and considering the results of hazard identification. The Company has designated personnel responsible for labor safety and health management, organizing monthly labor safety and health training sessions to familiarize all employees with safety and health regulations. In 2023, a total of 12 sessions were held, with 59 participants per hour. In addition, for machinery used in the workplace, such as manufacturing machines, forklifts, overhead cranes, etc., employees are irregularly assigned to receive operation training to provide a healthy, comfortable, and safe working environment for workers. OFCO conducts fire drills every six months to familiarize employees with fire service concepts and equipment usage, providing additional protection in case of disasters. In 2023, fire drills were held in June and August at the Ziguan and Qiaotou Factories, with each department assigning approximately 20 to 30 colleagues to participate in each drill. Training content includes fire extinguishing, reporting, evacuation guidance, and more.

Training Course	Number of Participants	Educational Training Hours	Amount (NTD)
Fire safety administrator training	1	9	3,200
First aid personnel training	5	80	14,500
Waste and air pollution specialist training	2	43	8,400
Fire drill	50	4H/person	0





Fire Drill



Forklift Educational Training

5.4.5 Occupational Health Service and Health Promotion

OFCO provides health protection services, physical examination, and abnormality management for all workers, taking on the responsibility of safeguarding employee health services, physical examinations, and health promotion. This ensures that employees receive comprehensive health care. Additionally, the Administrative Section is responsible for managing employees' health-related information to protect employee privacy. The following are the health services items offered by OFCO in 2023:

Health Service Items	Service Content
Employee physical examination	<p>In caring for the well-being of colleagues, OFCO conducts an annual employee physical examination. The Company covers the cost, ensuring the staff's physical and mental health. In September 2023, the annual employee physical examination was completed, with a total of 178 individuals having undergone the examination. The checkup included the following items:</p> <ul style="list-style-type: none"> •General physical check-up (height, weight, waist circumference, blood pressure, hearing, color blindness, vision test), Systemic physical check-up of head and neck, respiratory system, cardiovascular system, digestive system, nervous system, musculoskeletal system, skin system, Inquiry (self-reported symptoms and sleep conditions, etc.), Chest X-ray, Urine examination (urine protein, occult blood), Blood examination (hemoglobin, white blood cell count), Biochemical examination (total cholesterol, serum glutamic

Health Service Items	Service Content
	<p>pyruvic transaminase (GPT), fasting blood sugar, creatinine, triglycerides, high-density lipoprotein cholesterol, low-density lipoprotein cholesterol).</p> <p>•For colleagues in units with high risks of noise, high temperature, and organic solvent exposure, additional special physical check-up items were arranged for 85 individuals. The added check-up items included hearing tests (testing frequencies of at least 500, 1000, 2000, 3000, 4000, 6000, and 8000 Hz pure tone, establishing an audiogram), high-temperature and organic solvent lung function tests (including forced vital capacity (FVC), forced expiratory volume in one second (FEV1.0), and FEV1.0/FVC), and electrocardiogram tests).</p>
Health consultation	OFCO regularly invites factory doctors and nurses to provide health consultations for colleagues. The factory doctor and nurse also take the initiative to conduct face-to-face interviews with colleagues whose physical examination results show abnormalities. They assist employees in understanding their health conditions and provide health information, encouraging them to undergo more detailed examinations and treatment as soon as possible.

5.5 Social Engagement and Public Welfare

In addition to emphasizing the Company's sustainable operations, OFCO actively participates in social welfare with the belief of taking from society and giving back to society, giving back to the society with our own effort and promote local development. OFCO engages in various forms of social care, including cash and material donations, providing part-time opportunities, organizing blood donation, and more. It extends the care to areas such as energy saving, education, caring the underprivileged, and medical issues, as well as encouraging employees to participate together with the neighboring community in creating a better home. The table below shows the charitable activities participated in 2023:

Issue	Initiative	Implementation Effectiveness
Energy saving	Responding to government's environmental protection policies - donating energy-saving appliances	To promote energy saving, carbon reduction, and respond to the government's environmental protection policies, OFCO donated energy-saving drinking fountains to Chiautou Elementary School in Kaohsiung in August 2023 to improve drinking water quality for teachers and students, as well as help promote energy conservation and carbon reduction.

Issue	Initiative	Implementation Effectiveness
Education	Dream Fulfillment Project - Donating scholarships and teacher counseling funds for indigenous children	Recognizing the challenges faced by economically underprivileged children in indigenous areas in pursuing education. In 2023, OFCO donated 90,000 NTD to the Pingtung Indigenous Cultural and Educational Association for scholarships and teacher counseling, expressing support for the education of indigenous children
Caring the underprivileged	Caring to underprivileged families - Donating essential supplies	OFCO extends care to underprivileged groups in nearby neighborhoods, including elderly individuals living alone and single-parent families. In 2023, OFCO donated a batch of essential supplies such as rice and cooking oil to support them.
Medical	Hosting blood donation event	In 2023, OFCO brought together employees, suppliers, nearby companies, and residents to join in a charitable blood donation during the severe COVID-19 pandemic, helping more lives in danger. A total of 110 bags of blood were collected.
Life safety	Donation of fire safety equipment	In June 2023, we donated 200 residential fire alarms to the Kaohsiung City Fire Bureau for residential installation purposes, helping citizens protect their homes, lives, and properties.

Issue

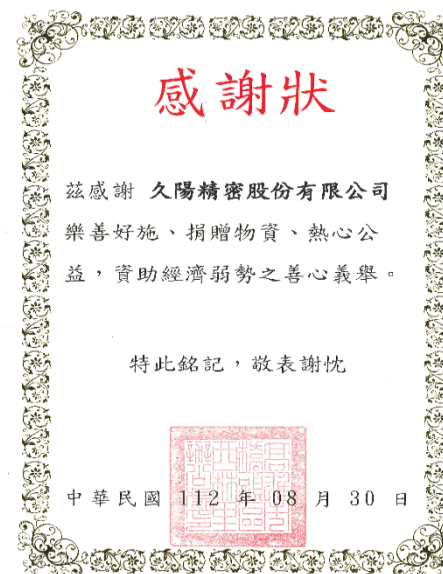
Initiative

Implementation Effectiveness

 <p>感謝狀 屏原文教字第 1120000129 號</p> <p>受獎單位： 《久陽精密股份有限公司》</p> <p>獎勵事實： 捐贈本會課輔班經費新台幣《肆萬伍仟》元整嘉惠原鄉學子，德行可敬，精神感人，特頒此狀致謝。</p> <p>社團法人屏東縣原住民文教協會 Association of Ping-tung Indigenous Culture Education Vusam 理事長 陳來福</p> <p>中華民國 112 年 05 月 23 日</p>	
<p>Donating Scholarships and Teacher Counseling Funds for Indigenous Children</p>	<p>Blood Donation Event</p>



Responding to government's Environmental Protection Policies -
Donating Energy-saving Appliance



Caring to Underprivileged Families -
Donating Essential Supplies

Appendix 1 GRI Index table

GRI Standards	Disclosure Items	Corresponding Chapters	Page	Supplementary Explanation
GRI 2: General Disclosure (2021)				
GRI 2: General Disclosure (2021)	2-1 Organization details	About OFCO	11	
	2-2 Entities included in the organization sustainability report	About this report	3	
	2-3 Reporting period, frequency, and contact person	About this report	3	
	2-4 Information restated	No restatement for the initial report	-	
	2-5 External assurance/certification	About this report	3	
	2-6 Activities, value chain, and other business relationships	About OFCO	11	
	2-7 Employees	5.1 Employee diversity and inclusion	84	
	2-8 Non-employee workers	5.1 Employee diversity and inclusion	84	
	2-9 Governance structure and composition	2.1 Corporate governance	25	
	2-10 Nomination and selection of the highest governance unit	2.1 Corporate governance	28	
	2-11 Chair of the highest governance unit	2.1 Corporate governance	28	
	2-12 Role of the highest governance unit in supervising impact management	2.1 Corporate governance	25	
	2-13 Person responsible for impact management	2.1 Corporate governance	25	
	2-14 Role of the highest governance unit in sustainability reporting	2.1 Corporate governance	25	
	2-15 Conflicts of interest	2.1 Corporate governance	34	
	2-16 Communication of key material events	1.2 Analysis of Material topics 1.3 Response to the Impact of Material Issues	19 22	
	2-17 Collective intelligence of the highest governance unit	2.1 Corporate governance	29	
	2-18 Performance evaluation of the highest governance unit	2.1 Corporate governance	32	
	2-19 Remuneration Policies	2.1 Corporate governance	33	

GRI Standards	Disclosure Items	Corresponding Chapters	Page	Supplementary Explanation
	2-20 Remuneration determination process	2.1 Corporate governance	33	
	2-21 Annual total remuneration ratio		-	The highest annual total remuneration is considered organization's confidential information
	2-22 Statement of sustainable development strategy	Letter from the Chairman	5	
	2-23 Policy commitments	Letter from the Chairman; policies on material topics	5	
	2-24 Incorporated into policy commitments	Letter from the Chairman; policies on material topics	5	
	2-25 Remediation procedures for negative impacts	2.2 Integrity Management	35	
	2-26 Mechanisms for seeking advice and raising concerns	2.2 Integrity Management	35	
	2-27 Compliance	2.3 Compliance	37	
	2-28 Membership for the association	About OFCO	11	
	2-29 Stakeholder engagement policy	1.1 Stakeholder engagement	15	
	2-30 Collective agreement		-	The Company has not established a labor union
GRI 3: Material Topic (2021)				
GRI 3: Material Topic (2021)	3-1 Decision-making process for material topics	1.2 Analysis of Material Topics	20	
	3-2 List of material topics	1.2 Analysis of Material Topics	22	
Economic Performance				
3-3 Management of material topics		2.4 Economic Performance	38	

GRI Standards	Disclosure Items	Corresponding Chapters	Page	Supplementary Explanation
GRI 201 (2016): Economic Performance	201-1 Direct economic value generated and distributed by the organization	2.4 Economic Performance	40	
	201-4 Financial subsidies from the government	2.4 Economic Performance	41	
Risk management				
3-3 Material Topics management		2.5 Risk management	41	
Product quality and safety · Customer service management				
3-3 Material Topics management		3.1 Product quality and safety 3.2 Customer service	48 57	
GRI 416 (2016): Customer health and safety	416-2 Incidents of non-compliance with health and safety regulations related to products and services	3.1 Product quality and safety	56	
	417-2 Incidents of non-compliance with information and labeling regulations for products and services	3.1 Product quality and safety	56	
GRI 417 (2016): Marketing and labeling	417-3 Incidents of non-compliance with marketing communication regulations	3.1 Product quality and safety	56	
GRI 418 (2016): Customer privacy	418-1 Confirmed violations of customer privacy or complaints regarding the loss of customer data	3.2 Customer service	57	
Climate change adaption				
3-3 Material Topics management		4.1 Climate change risk management	65	
GRI 201 (2016): Economic performance	201-2 Financial impacts and other risks and opportunities arising from climate change	4.1 Climate change risk management	66	
Energy management				

GRI Standards	Disclosure Items	Corresponding Chapters	Page	Supplementary Explanation
3-3 Material Topics management		4.2 Energy Management	72	
GRI 302 (2016): Energy	302-1 Energy consumption in the organization	4.2 Energy Management	73	
	302-3 Energy intensity	4.2 Energy Management	73	
	302-4 Reduce energy consumption	4.2 Energy Management	72	
Greenhouse gas emissions				
3-3 Material Topics management		4.3 Greenhouse gas emissions	75	
GRI 305 (2016): Emission	305-1 Direct (Scope 1) greenhouse gas emissions	4.3 Greenhouse gas emissions	76	
	305-2 Energy indirect (Scope 2) greenhouse gas emissions	4.3 Greenhouse gas emissions	76	
	305-4 Greenhouse gas emission intensity	4.3 Greenhouse gas emissions	76	
	305-7 Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant gas emissions	4.3 Greenhouse gas emissions	77	
Waste management				
3-3 Material Topics management		4.4 Waste management	78	
GRI 306 (2020): Waste	306-1 Generation of waste and significant impacts related to waste	4.4 Waste management	79	
	306-2 Management of significant impacts related to waste	4.4 Waste management	79	
	306-3 Generation of waste	4.4 Waste management	80	

GRI Standards	Disclosure Items	Corresponding Chapters	Page	Supplementary Explanation
	306-4 Disposal and transfer of waste	4.4 Waste management	79	
	306-5 Direct disposal of waste	4.4 Waste management	79	
Occupational health and safety				
3-3 Material Topics management		5.4 Occupational health and safety	96	
GRI 403 (2018): Occupational safety and health	403-1 Occupational safety and health management system	5.4 Occupational health and safety	96	
	403-2 Hazard identification, risk assessment, and incident investigation	5.4 Occupational health and safety	96	
	403-3 Occupational health services	5.4 Occupational health and safety	105	
	403-4 Worker participation, consultation, and communication in occupational health and safety	5.4 Occupational health and safety	98	
	403-5 Workers training for occupational safety and health	5.4 Occupational health and safety	106	
	403-6 Promoting worker's health	5.4 Occupational health and safety	105	
	403-7 Preventing and mitigating occupational health and safety impacts directly related to business operations	5.4 Occupational health and safety	99	
	403-8 The workers covered by the occupational health and safety management system	5.4 Occupational health and safety	99	
	403-9 Occupational injuries	5.4 Occupational health and safety	96	
	403-10 Occupational diseases	5.4 Occupational health and safety	102	
Talent attraction and retention				

GRI Standards	Disclosure Items	Corresponding Chapters	Page	Supplementary Explanation
3-3 Material Topics management		5.2 Talent attraction and retention	86	
GRI 401 (2016): Labor-employer relationship	401-1 New and resigned employees	5.2 Talent attraction and retention	88	
	401-2 Welfare provided to full-time employees	5.2 Talent attraction and retention	89	
	401-3 Parental leave	5.2 Talent attraction and retention	92	
GRI 402 (2016): Labor-management relations	402-1 Shortest notice period for operational changes	5.2 Talent attraction and retention	89	
GRI 201 (2016): Economic performance	201-3 Define service plan obligations and other retirement plans	5.2 Talent attraction and retention	93	
Other Topics				
GRI 200: Economy				
Integrity Management				
GRI 205 (2016): Anti-corruption	205-1 Operational locations where corruption risk evaluations have been conducted	2.2 Integrity Management	35	
	205-2 Communication and training on anti-corruption policies and procedures	2.2 Integrity Management	35	
	205-3 Confirmed corruption incidents and actions taken	2.2 Integrity Management	36	
GRI 206 (2016): Anti-competitive behavior	206-1 Legal actions against anti-competitive, anti-trust, and monopolistic practices	2.2 Integrity Management	36	
GRI 300: Environment				
GRI 303 (2018): Water and discharged water	303-1 The mutual impact of shared water resources	4.5 Water resource management	81	
	303-2 Management of impacts related to drainage	4.5 Water resource management	82	

GRI Standards	Disclosure Items	Corresponding Chapters	Page	Supplementary Explanation
	303-3 Water intake	4.5 Water resource management	82	
GRI 400: Society				
Talent development and educational training				
GRI 404 (2016): Training and education	404-1 Average hours of training received per employee per year	5.3 Talent development and educational training	93	
	404-2 Enhancing employee capabilities and transition assistance programs	5.3 Talent development and educational training	93	
	404-3 The proportion of employees undergoing regular performance and career development assessments	5.3 Talent development and educational training	93	
Employee diversity and inclusion				
GRI 405 (2016): Diversity and equal opportunity for employees	405-1 Diversity in governance units and employees	5.1 Employee diversity and inclusion	85	
GRI 406 (2016): Non-discrimination	406-1 Incidents of discrimination and improvement actions taken by the organization	5.1 Employee diversity and inclusion	84	
Social engagement and public welfare				
GRI 413 (2016): Local community	413-1 Operational activities involving local community communication, impact evaluations, and development planning	5.5 Social engagement and public welfare	106	
Innovation and research & development				
Custom topics are not applicable	No corresponding GRI standards	3.3 Innovation and research & development	62	

Appendix 2 Climate-Related Information for TPEx Listed Companies

Item	Disclosure Content	Page	Corresponding Chapters
I	Describe board and management level supervision and governance on climate-related risks and opportunities	70	4.1 Climate change risk management
II	Describe the climate-related risks and opportunities the organization has identified and their impact on businesses, strategies and financial planning over the short, medium and long term.	70	
III	Describe the financial impacts of extreme weather events and transformational actions.	70	
IV	Describe how the climate risk identification, assessment, and management processes are integrated into the overall risk management system.	71	
V	If situational analysis is used to assess the resilience to climate change risks, describe the contexts, parameters, assumptions, analysis factors, and key financial implications	-	Under planning
VI	If there is a transformation plan for managing climate related risks, describe the plan and the metrics and targets used to identify and manage physical and transformation risks.	71	4.1 Climate change risk management
VII	VII. If internal carbon pricing is used as a planning tool, the basis for the pricing should be described.	-	Under planning
VIII	If climate related targets are set, the activities covered, the scope of greenhouse gas emissions, the planning period, and the annual progress of achievement should be stated; and if carbon offsets or renewable energy certificates (RECs) are used to achieve the relevant targets, the source and quantity of carbon credits to be offset or the quantity of renewable energy certificates (RECs) should be stated.	-	Under planning
IX	Greenhouse gas inventory, assurance status and reduction targets, strategies and concrete action plans.	71	4.3 Greenhouse gas emissions and Appendix 3

Appendix 3 Greenhouse Gas Inventory and Verification Status

GHG emissions: GHG emissions (ton CO₂e), intensity (ton CO₂e/NTD million), and data coverage in the last two years.

	Greenhouse gas emissions 2022 (ton CO ₂ e)	Intensity in 2022 (Metric tons of CO ₂ e/NT\$ million)	Greenhouse gas emissions 2023 (ton CO ₂ e)	Intensity in 2023 (Metric tons of CO ₂ e/NT\$ million)
Category I	645	0.3192	350	0.3246
Category II	12,000	5.9392	7,698	7.1386
Total volume	12,645	6.2584	8,048	7.4632

Greenhouse Gas Assurance Information : The status of assurance for the most recent 2 fiscal years as of the printing date of the annual report, including the scope of assurance, assurance institutions, assurance standards, and assurance opinion.

YEAR	Scope of Assurance:	Assurance Unit	Principle of Assurance	Verification Conclusion
2022	The company's Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.	British Standards Institution	ISO14064-3 : 2019	Declares that the reasonable assurance level of the inventory data is Category 1 and Category 2.
2023	The company's Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.	British Standards Institution	ISO14064-3 : 2019	Declares that the reasonable assurance level of the inventory data is Category 1 and Category 2.

(Note: Please visit OFCO's website for the BSI Verification Statement at <https://www.ofco.com.tw/?q=tw/certificate>)

T

Appendix 4 Sustainability Accounting Standard Index (SASB)–Industrial Machinery & Goods

Topics	Indicator Code	Indicator Disclosure	Nature	Page	Corresponding chapter
Energy Management	RT-IG-130a.1	Total energy consumption : 61,783.53GJ Percentage grid electricity (%) : 100% Percentage of renewable energy consumption : 0%	Quanti-tative	67	4.2 Energy Management
Employees Health and Safety	RT-IG-320a.1	Total recordable incident rate(TRIR) : 0% Fatality rate : 0% Relevant work Near Miss Frequency Rate (NMFR): 0%	Quanti-tative	103	5.4 Occupational Safety and Health
Fuel Economy & Emissions in Usephase	RT-IG-410a.1	Sales-weight fleet fuel efficiency for medium and heavy-duty vehicles	Quanti-tative	–	The indicator is not applicable to the Company's products
	RT-IG-410a.2	Sales-weight fuel efficiency for non-road equipment	Quanti-tative		
	RT-IG-410a.3	Sales-weighted fuel efficiency for stationary generators Efficiency	Quanti-tative		
	RT-IG-410a.4	Calculated based on the weighted sales volume of the following product types: (1)Nitrogen oxides (NOx) (2) Emissions of Particulate matte(PM) : (a) marine diesel engines, (b) locomotive diesel engines (c) on-road medium- and heavy-duty engines (d) other non-road diesel engines	Quanti-tative		

Topics	Indicator Code	Indicator Disclosure	Nature	Page	Corresponding chapter
Materials Sourcing	RT-IG-440a.1	Description of the management of risks associated with the use of critical materials : The Company has procurement contracts with major raw material suppliers, and the price of raw materials is mainly driven by the trend of international steel prices. Unless the Company fails to make payment according to the contract, the suppliers may not cancel orders without cause. The Company maintains good, long-term partnerships with major raw material suppliers, vigorously managing production costs and enhancing the added value of products to effectively control the raw material price fluctuation-related risks.	Discussion and analysis	—	—
Remanufacturing Design & Services	RT-IG-440b.1	Revenue from remanufactured products and remanufacturing services	Quantitative	—	Not applicable as the Company does not sell such product
Activity Metric	RT-IG-000.A	Number of units produced by product category : screw15,633Tons	Quantitative	—	—
	RT-IG-000.B	No. of employees : 198	Quantitative	85	5.1 Employee Diversity and Inclusion

Appendix 5 Assurance Item Summary

No.	Information Assured	Reporting Criteria	Page																						
1	Total energy consumption, percentage of externally purchased electricity, utilization rate of renewable energy, and total energy generated for self-consumption Total energy consumption: 61,783.53 GJ Percentage of purchased electricity: 100% Renewable energy utilization rate and total energy generated for self-consumption: 0	Total energy consumption, percentage of externally purchased electricity, utilization rate of renewable energy, and total energy generated for self-consumption in 2023.	73																						
2	<div>Total fuel consumption, percentage of coal, percentage of natural gas, and percentage of renewable fuel</div> <table><tr><th>Non-renewable Energy (GJ)</th><th>Year 2023</th></tr><tr><td>Diesel</td><td>2,370.79</td></tr><tr><td>Use percentage</td><td>3.84%</td></tr><tr><td>Liquefied oil gas</td><td>3,355.47</td></tr><tr><td>Use percentage</td><td>5.43%</td></tr><tr><td>Gasoline</td><td>64.77</td></tr><tr><td>Use percentage</td><td>0.10%</td></tr><tr><td>Outsourced Taipower electricity</td><td>55,992.50</td></tr><tr><td>Use percentage</td><td>90.63%</td></tr><tr><td>Total energy consumption</td><td>61,783.53</td></tr><tr><td>Energy intensity ^{Note 1} (GJ/thousand dollar)</td><td>0.0573</td></tr></table> <div>Note 1: Energy intensity = Total energy consumption (GJ)/ Annual revenue (thousand dollars). Note 2: Diesel heating value = 8,400 kcal/L, Liquefied oil gas heating value = 6,635 kcal/m³, Gasoline heating value = 7,800 kcal/L, Electricity heating value = 860 kcal/kWh; the factors are from the Heat Content of Energy Products table of Bureau of</div>	Non-renewable Energy (GJ)	Year 2023	Diesel	2,370.79	Use percentage	3.84%	Liquefied oil gas	3,355.47	Use percentage	5.43%	Gasoline	64.77	Use percentage	0.10%	Outsourced Taipower electricity	55,992.50	Use percentage	90.63%	Total energy consumption	61,783.53	Energy intensity ^{Note 1} (GJ/thousand dollar)	0.0573	Total fuel consumption, percentage of coal, percentage of natural gas, and percentage of renewable fuels in 2023.	73
Non-renewable Energy (GJ)	Year 2023																								
Diesel	2,370.79																								
Use percentage	3.84%																								
Liquefied oil gas	3,355.47																								
Use percentage	5.43%																								
Gasoline	64.77																								
Use percentage	0.10%																								
Outsourced Taipower electricity	55,992.50																								
Use percentage	90.63%																								
Total energy consumption	61,783.53																								
Energy intensity ^{Note 1} (GJ/thousand dollar)	0.0573																								

No.	Information Assured	Reporting Criteria	Page																
	Energy,Ministry of Economic Affairs. Note 3:The energy data statistics cover the Qiaotou Factory, Ziguan Factory No. 1, and Ziguan Factory No. 2.																		
3	Total water withdrawal and consumption Total water withdrawal: 29.75 million liters Total water consumption: 29.75 million liters	Total water withdrawal and consumption in 2023.	82																
4	Weight of generated waste, percentage of hazardous waste, and percentage recycled OFCO's waste is classified as non-hazardous industrial waste, with a total waste generation of 471.22 metric tons in 2023. Due to the reduction in production capacity in 2023, the amount of waste generated will decrease. In response, the Company is committed to ongoing planning of waste management programs to reduce waste generation. The waste management practices include incineration and recycling, with an 72% recycling rate for non-hazardous waste in 2023.	The weight of the waste generated, the percentage of hazardous waste, and the percentage recycled in 2023.	79																
5	<div>Explain of the number and percentage of occupational accidents</div> <table><tr><td>Item/year</td><td>Year 2023</td></tr><tr><td>Annual work hours for all employees</td><td>396,736</td></tr><tr><td>The number of general occupational injuries cases</td><td>0</td></tr><tr><td>Occupational injury loss days</td><td>0</td></tr><tr><td>Number of deaths due to occupational injuries</td><td>0</td></tr><tr><td>Occupational fatality rate due to occupational injuries</td><td>0</td></tr><tr><td>Number of severe occupational injuries (Excluding number of deaths)</td><td>0</td></tr><tr><td>Severe occupational injury rate (Excluding number of deaths)</td><td>0</td></tr></table>	Item/year	Year 2023	Annual work hours for all employees	396,736	The number of general occupational injuries cases	0	Occupational injury loss days	0	Number of deaths due to occupational injuries	0	Occupational fatality rate due to occupational injuries	0	Number of severe occupational injuries (Excluding number of deaths)	0	Severe occupational injury rate (Excluding number of deaths)	0	Number and percentage of occupational accidents in 2023.	103
Item/year	Year 2023																		
Annual work hours for all employees	396,736																		
The number of general occupational injuries cases	0																		
Occupational injury loss days	0																		
Number of deaths due to occupational injuries	0																		
Occupational fatality rate due to occupational injuries	0																		
Number of severe occupational injuries (Excluding number of deaths)	0																		
Severe occupational injury rate (Excluding number of deaths)	0																		

No.	Information Assured		Reporting Criteria	Page
	Frequency rate of disability injuries (FR)	0		
	Severity rate of disability injuries (SR)	0		
	Total Recordable Incident Rate (TRIR)	0		
	Near Miss Frequency Rate (NMFR)	0		
6	Production volume of major products by product type: 15,633 tonnes of screws		Production volume of major products by product category in 2023.	120

Appendix 6 Auditor's Limited Assurance Report

Independent Limited Assurance Report

To OFCO INDUSTRIAL CORP.

We have been engaged by OFCO INDUSTRIAL CORP. (the "Company") to perform assurance procedures in respect of the key performance indicators identified by the Company and reported in the 2023 Sustainability Report (hereinafter referred to as the "Identified Key Performance Indicators") and have issued a limited assurance report based on the result of our work performed.

Subject Matter Information and Applicable Criteria

The subject matter information is the Identified Key Performance Indicators of the Company. The Identified Key Performance Indicators and the respective applicable criteria are stated in the "Assurance Item Summary" on page 121~123 of the Sustainability Report. The scope of the Identified Key Performance Indicators is set out in the "Report Boundaries and Scope" on page 3 of the Sustainability Report.

The respective applicable criteria referred to above are the latest edition of the GRI Sustainability Reporting Standards (the "GRI Standards") published by the Global Reporting Initiative (the "GRI") and the other criteria referred to or designed by the Company based on the Company's industry characteristics and sustainability performance information reported (hereinafter referred to as the "Applicable Criteria").

Management's Responsibility

The Management of the Company is responsible for the preparation of the Identified Key Performance Indicators disclosed in the Sustainability Report in accordance with the Applicable Criteria. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation of the Identified Key Performance Indicators that are free from material misstatement, whether due to fraud or error.

Inherent Limitation

Certain subject matter information assured involves non-financial data which is subject to more inherent limitations than financial information. Qualitative interpretations of the relevance, materiality and the accuracy of data are more dependent on individual assumptions and judgments.

Compliance of Independence and Quality Management Requirement

We are independent of the Company in accordance with the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, which is founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behavior.

Our firm applies the Standard on Quality Management 1, "Quality Management for Public Accounting Firms" of the Republic of China, which requires the firm to design, implement and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Our Responsibility

Our responsibility is to express a limited assurance conclusion on the Identified Key Performance Indicators based on the procedures we have performed and the evidence we have obtained. We conducted our limited assurance engagement in accordance with the Standard on Assurance Engagements 3000, "Assurance Engagements other than Audits or Reviews of Historical Financial Information" of Republic of China. This standard requires that we plan and perform this engagement to obtain limited assurance about whether the Identified Key Performance Indicators are free from material misstatement.

Under the requirements of the aforementioned standards, our limited assurance engagement involves assessing the suitability in the circumstances of the Company's use of the criteria as the basis for the preparation of the Identified Key Performance Indicators, assessing the risks of material misstatement of the Identified Key Performance Indicators whether due to fraud or error, responding to the assessed risks as necessary in the circumstances and evaluating the overall presentation of the Identified key Performance Indicators. A limited assurance engagement is substantially less in scope than a reasonable

assurance engagement in relation to both the risk assessment procedures, including an understanding of internal control, and the procedures performed in response to the assessed risks.

The procedures we performed were based on our professional judgment and included inquiries, observation of processes performed, inspection of documents, and agreeing or reconciling with underlying records.

Given the circumstances of the engagement, in performing the procedures listed above, we:

- Made inquiries of the persons responsible for the Identified Key Performance Indicators to obtain an understanding of the processes and the relevant internal controls relating to the preparation of the aforementioned information, to identify the areas where there may be risks of material misstatement, and
- Based on the above understanding and the areas identified, samples of the Identified Key Performance Indicators have been tested through inquiries, observations, inspections, and other procedures to obtain evidence for limited assurance.

The procedures performed in a limited assurance engagement vary in nature and timing from, and are less in extent than for, a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had we performed a reasonable assurance engagement. Accordingly, we do not express a reasonable assurance opinion about whether the Company's Identified Key Performance Indicators have been prepared, in all material respects, in accordance with the respective applicable criteria.

We also do not provide any assurance on the Year 2023 Sustainability Report as a whole or on the design or operating effectiveness of the relevant internal controls. Furthermore, our assurance does not extend to information disclosed in the Sustainability Report for the period ended December 31, 2022 or prior periods.

Limited Assurance Conclusion

Based on the procedures we have performed and the evidence we have obtained, nothing has come to our attention that causes us to believe that the Identified Key Performance Indicators in the Sustainability Report are not prepared, in all material respects, in accordance with the Applicable Criteria.

Other Matter

The Management of the Company is responsible for maintaining the Company's website. We have no responsibility to re-perform any procedures regarding the Identified Key Performance Indicators after the date of our assurance report, even if the Identified Key Performance Indicators or the Applicable Criteria have been subsequently modified.

PwC Taiwan Certified Public Accountant

Chung-Yu Tien

August 9, 2024